

SYMPOSIUM BREAKOUT SESSION TUESDAY, OCTOBER 25, 2022 | 3:00-4:30 PM ET

Personalized Teacher Development and Evaluation Using a Competency-Based Model

PRESENTERS:

- Brian Kosena, Westminster Public Schools
- Robert Marzano, Marzano Resources
- Jeni Gotto, Westminster Public Schools
- Scott Bacon, Empower Learning





Personalized Teacher Development and Evaluation Using a Competency- Based Model

Session Presenters



Dr. Jeni Gotto Chief Academic Officer Westminster Public Schools



Dr. Brian Kosena Director of Teaching and Learning Westminster Public Schools



Dr. Robert J. Marzano Chief Academic Officer Marzano Academies, Center for Competency Based Education



Scott Bacon Founder, Chief of R&D Center for Competency Based Education



Session Context

- Why Competency-Based Education?
- Why a New Model for Teacher Observation and Evaluation?

Key Components to Personalized, Competency-Based Teacher Development

- Founded on a Competency-Based Instructional Model
- Utilizes an Observational System that Does Not Rely Solely on Administrator Observation
- Reflects Competency-Based Practices for Adults and Students Alike

Case Study: Westminster Public Schools



Imagine ... a world where:

- The tenets of competency-based education are applied to an educator development model
- Classroom Observations and Teacher Evaluation are aligned to the school's adopted instructional model
- The artificial constraints of an academic year are no longer used to measure teacher effectiveness



Why Use a CBE Approach to Teacher Observation and Development?

- Transparency and consistency of expectations
- Understanding of where teachers are at any given time
- "Evergreen" nature of observational data. Teachers do not need to re-demonstrate already-mastered skills each year and can, instead, focus on their areas of need





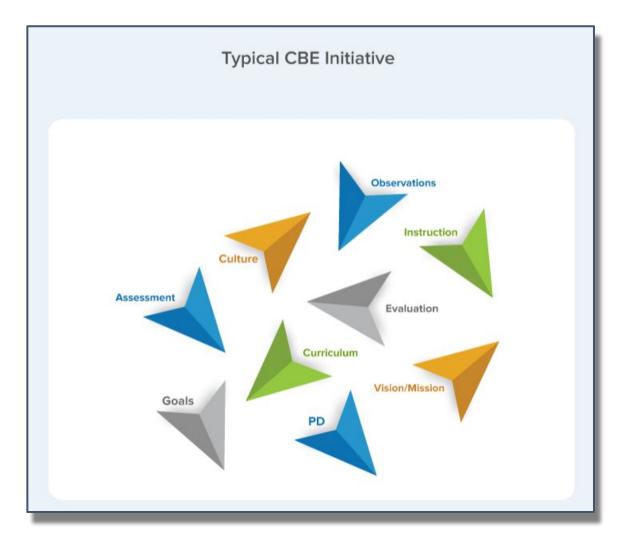
Why a New Model for Teacher Observation and Evaluation?

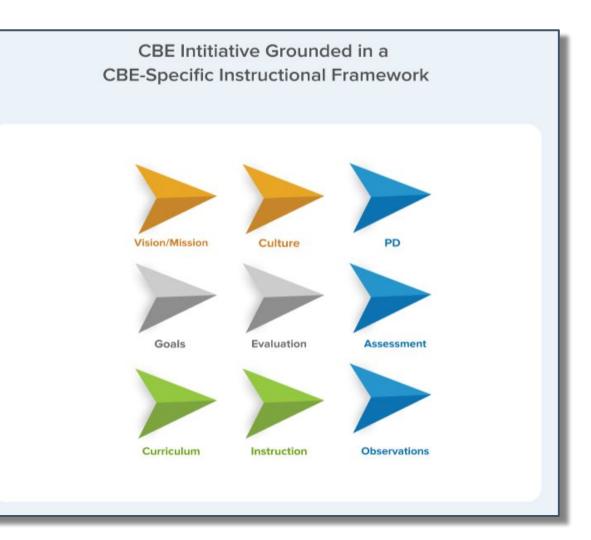
- Constraints of a traditional observational model:
 - Problem of frequency and length limitations of observations
 - Too many elements to observe in the time available
- To facilitate teacher development, the model should articulate proficiency scales for each element
 - Proficiency scales should address teacher actions AND student actions (input and result)



Session Context











Start with a <u>Research-Based</u> Instructional Model <u>Specifically Adapted to Address CBE</u>

- Must be detailed enough to facilitate teacher development
- Teachers focus on a few elements in a given year and improve upon those
- Element-level teacher scales as a fundamental component of feedback and instruction



Utilizing an Instructional Model

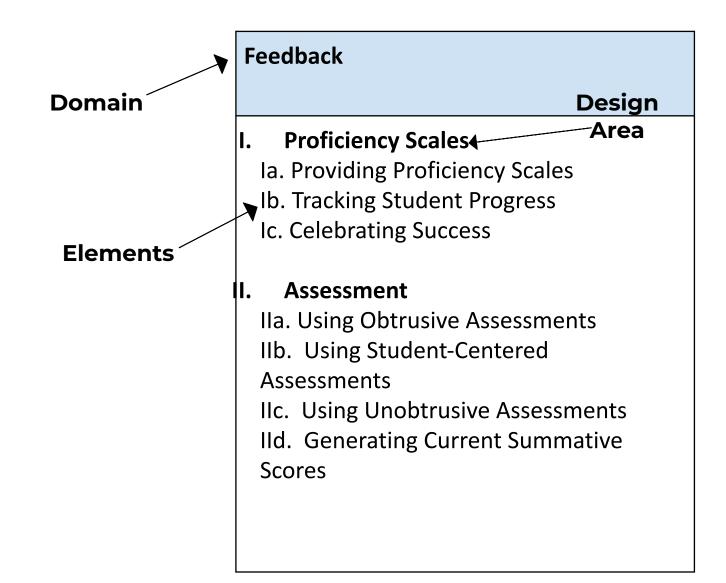


Instructional Model Hierarchy



Adapted from Marzano, Rains, and Warrick. (2021).







Why Proficiency Scales?

Feedback	Content	Context	Self Regulation
 Proficiency Scales Ia. Providing Proficiency Scales Ib. Tracking Student Progress Ic. Celebrating Success I. Assessment Ia. Using Obtrusive Assessments Ib. Using Student-Centered Assessments Ic. Using Unobtrusive Assessments Id. Generating Current Summative Scores 	 Proficiency Scale Instruction Illa. Chunking Content Illb. Processing Content Illc. Recording and Representing Content Illd. Using Structured Practice Ille. Examining Similarities and Differences Illf. Engaging Students in Cognitively Complex Tasks Illg. Generating and Defending Claims I. General Instruction IVa. Reviewing Content IVb. Revising Knowledge IVc. Examining and Correcting Errors IVd. Highlighting Critical Information IVe. Previewing Content IVf. Stimulating Elaborative Inferences IVg. Extending Learning Through Homework 	 I. Grouping and Regrouping Va. Supporting Group Interactions Vb. Supporting Group Support II. Engagement VIa. Noticing and Reacting When Students Are Not Engaged VIb. Increasing Response Rates VIc. Using Physical Movement VId. Maintaining a Lively Pace VIe. Demonstrating Intensity and Enthusiasm VIf. Presenting Unusual Information VIg. Using Friendly Controversy VIh. Using Academic Games III. Comfort, Safety, and Order VIIa. Organizing the Physical Layout of the Classroom VIIb. Demonstrating Withitness VIIc. Acknowledging Adherence to Rules and Procedures VIIe. Establishing and Adopting Rules and Procedures 	 I. Belonging and Esteem VIIIa. Using Verbal and Nonverbal Behaviors That Indicate Affection VIIIb. Demonstrating Value and Respect for Reluctant Learners VIIIc. Understanding Students' Backgrounds and Interests VIIId. Providing Opportunities for Students to Talk About Themselves II. Efficacy and Agency IXa. Inspiring Students IXb. Enhancing Student Agency IXc. Asking In-Depth Questions of Reluctant Learners IXd. Probing Incorrect Answers With Reluctant Learners III. Metacognitive and Life Skills Xa. Reflecting on Learning Xb. Using Long-Term Projects Xc. Focusing on Specific Metacognitive and Life Skills



What is Different with CBE Assessment?

Feedback	Content	Context	Self Regulation
 I. Proficiency Scales Ia. Providing Proficiency Scales Ib. Tracking Student Progress Ic. Celebrating Success II. Assessment IIa. Using Obtrusive Assessments IIb. Using Student-Centered Assessments IIc. Using Unobtrusive Assessments IId. Generating Current Summative Scores 	 Proficiency Scale Instruction IIIa. Chunking Content IIIb. Processing Content IIIc. Recording and Representing Content IIId. Using Structured Practice IIIe. Examining Similarities and Differences IIIf. Engaging Students in Cognitively Complex Tasks IIIg. Generating and Defending Claims I. General Instruction IVa. Reviewing Content IVb. Revising Knowledge IVc. Examining and Correcting Errors IVd. Highlighting Critical Information IVe. Previewing Content IVf. Stimulating Elaborative Inferences IVg. Extending Learning Through Homework 	 I. Grouping and Regrouping Va. Supporting Group Interactions Vb. Supporting Group Transitions Vc. Providing Group Support II. Engagement Vla. Noticing and Reacting When Students Are Not Engaged Vlb. Increasing Response Rates Vlc. Using Physical Movement Vld. Maintaining a Lively Pace Vle. Demonstrating Intensity and Enthusiasm Vlf. Presenting Unusual Information Vlg. Using Friendly Controversy Vlh. Using Academic Games III. Comfort, Safety, and Order VIIa. Organizing the Physical Layout of the Classroom VIIb. Demonstrating Withitness VIIC. Acknowledging Adherence to Rules and Procedures VIII. Establishing and Adopting Rules and Procedures 	 I. Belonging and Esteem VIIIa. Using Verbal and Nonverbal Behaviors That Indicate Affection VIIIb. Demonstrating Value and Respect for Reluctant Learners VIIIc. Understanding Students' Backgrounds and Interests VIIId. Providing Opportunities for Students to Talk About Themselves II. Efficacy and Agency IXa. Inspiring Students IXb. Enhancing Student Agency IXc. Asking In-Depth Questions of Reluctant Learners IXd. Probing Incorrect Answers With Reluctant Learners III. Metacognitive and Life Skills Xa. Reflecting on Learning Xb. Using Long-Term Projects Xc. Focusing on Specific Metacognitive and Life Skills



What is the Necessity of Proficiency Scale Instruction?

Feedback	Content	Context	Self Regulation
 I. Proficiency Scales Ia. Providing Proficiency Scales Ib. Tracking Student Progress Ic. Celebrating Success II. Assessment IIa. Using Obtrusive Assessments IIb. Using Student-Centered Assessments IIc. Using Unobtrusive Assessments IId. Generating Current Summative Scores 	 I. Proficiency Scale Instruction IIIa. Chunking Content IIIb. Processing Content IIIc. Recording and Representing Content IIId. Using Structured Practice IIIe. Examining Similarities and Differences IIIf. Engaging Students in Cognitively Complex Tasks IIIg. Generating and Defending Claims I. General Instruction IVa. Reviewing Content IVb. Revising Knowledge IVc. Examining and Correcting Errors IVd. Highlighting Critical Information IVe. Previewing Content IVf. Stimulating Elaborative Inferences IVg. Extending Learning Through Homework 	 I. Grouping and Regrouping Va. Supporting Group Interactions Vb. Supporting Group Transitions Vc. Providing Group Support II. Engagement VIa. Noticing and Reacting When Students Are Not Engaged VIb. Increasing Response Rates VIc. Using Physical Movement VId. Maintaining a Lively Pace VIe. Demonstrating Intensity and Enthusiasm VIf. Presenting Unusual Information VIg. Using Friendly Controversy VIh. Using Academic Games III. Comfort, Safety, and Order VIIa. Organizing the Physical Layout of the Classroom VIIb. Demonstrating Withitness VIIc. Acknowledging Adherence to Rules and Procedures VIId. Acknowledging Lack of Adherence to Rules and Procedures VIIe. Establishing and Adopting Rules and Procedures 	 I. Belonging and Esteem VIIIa. Using Verbal and Nonverbal Behaviors That Indicate Affection VIIIb. Demonstrating Value and Respect for Reluctant Learners VIIIc. Understanding Students' Backgrounds and Interests VIIId. Providing Opportunities for Students to Talk About Themselves II. Efficacy and Agency IXa. Inspiring Students IXb. Enhancing Student Agency IXc. Asking In-Depth Questions of Reluctant Learners IXd. Probing Incorrect Answers With Reluctant Learners II. Metacognitive and Life Skills Xa. Reflecting on Learning Xb. Using Long-Term Projects Xc. Focusing on Specific Metacognitive and Life Skills



What's the Role of Grouping and Regrouping in a CBE System?

Feedback	Content	Context	Self Regulation
 I. Proficiency Scales Ia. Providing Proficiency Scales Ib. Tracking Student Progress Ic. Celebrating Success II. Assessment IIa. Using Obtrusive Assessments IIb. Using Student-Centered Assessments IIc. Using Unobtrusive Assessments IId. Generating Current Summative Scores 	 I. Proficiency Scale Instruction Illa. Chunking Content Illb. Processing Content Illc. Recording and Representing Content Illd. Using Structured Practice Ille. Examining Similarities and Differences Illf. Engaging Students in Cognitively Complex Tasks Illg. Generating and Defending Claims I. General Instruction IVa. Reviewing Content IVb. Revising Knowledge IVc. Examining and Correcting Errors IVd. Highlighting Critical Information IVe. Previewing Content IVf. Stimulating Elaborative Inferences IVg. Extending Learning Through Homework 	 I. Grouping and Regrouping Va. Supporting Group Interactions Vb. Supporting Group Transitions Ve Providing Group Support II. Engagement Vla. Noticing and Reacting When Students Are Not Engaged Vlb. Increasing Response Rates VIc. Using Physical Movement VId. Maintaining a Lively Pace Vle. Demonstrating Intensity and Enthusiasm VIf. Presenting Unusual Information VIg. Using Friendly Controversy VIh. Using Academic Games III. Comfort, Safety, and Order VIIa. Organizing the Physical Layout of the Classroom VIIb. Demonstrating Withitness VIIc. Acknowledging Adherence to Rules and Procedures VIId. Acknowledging Lack of Adherence to Rules and Procedures VIIe. Establishing and Adopting Rules and Procedures 	 I. Belonging and Esteem VIIIa. Using Verbal and Nonverbal Behaviors That Indicate Affection VIIIb. Demonstrating Value and Respect for Reluctant Learners VIIIc. Understanding Students' Backgrounds and Interests VIIId. Providing Opportunities for Students to Talk About Themselves II. Efficacy and Agency IXa. Inspiring Students IXb. Enhancing Student Agency IXc. Asking In-Depth Questions of Reluctant Learners IXd. Probing Incorrect Answers With Reluctant Learners II. Metacognitive and Life Skills Xa. Reflecting on Learning Xb. Using Long-Term Projects Xc. Focusing on Specific Metacognitive and Life Skills



How to Instill Student-Centered Learning

Feedback	Content	Context	Self Regulation
 I. Proficiency Scales Ia. Providing Proficiency Scales Ib. Tracking Student Progress Ic. Celebrating Success II. Assessment IIa. Using Obtrusive Assessments IIb. Using Student-Centered Assessments IIc. Using Unobtrusive Assessments IId. Generating Current Summative Scores 	 Proficiency Scale Instruction IIIa. Chunking Content IIIb. Processing Content IIIc. Recording and Representing Content IIId. Using Structured Practice IIIe. Examining Similarities and Differences IIIf. Engaging Students in Cognitively Complex Tasks IIIg. Generating and Defending Claims II. General Instruction IVa. Reviewing Content IVb. Revising Knowledge IVc. Examining and Correcting Errors IVd. Highlighting Critical Information IVe. Previewing Content IVf. Stimulating Elaborative Inferences IVg. Extending Learning Through Homework 	 I. Grouping and Regrouping Va. Supporting Group Interactions Vb. Supporting Group Support II. Engagement VIa. Noticing and Reacting When Students Are Not Engaged VIb. Increasing Response Rates VIc. Using Physical Movement VId. Maintaining a Lively Pace VIe. Demonstrating Intensity and Enthusiasm VIf. Presenting Unusual Information VIg. Using Friendly Controversy VIh. Using Academic Games III. Comfort, Safety, and Order VIIa. Organizing the Physical Layout of the Classroom VIIb. Demonstrating Withitness VIIc. Acknowledging Adherence to Rules and Procedures VIIe. Establishing and Adopting Rules and Procedures 	 I. Belonging and Esteem VIIIa. Using Verbal and Nonverbal Behaviors That Indicate Affection VIIIb. Demonstrating Value and Respect for Reluctant Learners VIIIc. Understanding Students' Backgrounds and Interests VIIId. Providing Opportunities for Students to Talk About Themselves I. Efficacy and Agency IXa. Inspiring Students IXb. Enhancing Student Agency IXc. Asking In-Depth Questions of Reluctant Learners IXd. Probing Incorrect Answers With Reluctant Learners II. Metacognitive and Life Skills Xa. Reflecting on Learning Xb. Using Long-Term Projects Xc. Focusing on Specific Metacognitive and Life Skills



John E. Flynn A Marzano Academy

A Case Study







Customized Instructional Model

Feedback	Content	Context	Agency	Professionalism
A. Proficiency Scales Communicating Scales la. Providing Proficiency Scales Tracking Progress b. Tracking Student Progress Celebrating Success c. Celebrating Success c. Celebrating Success The Assessment & Feedback Obtrusive Ita. Using Obtrusive Assessments Student-Centered Itb. Using Student-Centered Assess. Unobtrusive Itc. Using Unobtrusive Assessments Summative Scores Itd. Generating Current Summative Scores WIM Structure 5 Domains 12 Design Areas 31 Observational Categories 7 Non-observational Categories 60 Elements	III. Proficiency Scale Instruction Direct Instruction IIIa. Chunking Content [] IIIb. Processing Content [] IIIc. Recording & Representing [] Structured Practice and Knowledge Deepening IIId. Using Structured Practice [] IIIe. Similarities & Differences [] Complex Tasks IIIf. Cognitively Complex Tasks [] Supporting Claims IIIg. General Instruction Reviewing and Revising IVa. Reviewing Content [] IVb. Revising Knowledge [] IVc. Examining & Correcting Errors [] Highlighting and Elaborating IVd. Highlighting Critical Info [] IVe. Previewing Content [] IVf. Elaborative Inferences [] Extending IVg. Extending through Homework []	 V. Grouping & Regrouping Group Interaction Va. Supporting Group Interaction [] Group Transitions Vb. Supporting Group Transitions [] Group Support Vc. Providing Group Support [] VI. Engagement Attention Vla. Noticing & Reacting [] Vlb. Increasing Response Rates [] Energy VIc. Using Physical Movement [] VId. Maintaining Lively Pace [] VIe. Intensity & Enthusiasm [] Interest and Intrigue VIf. Present Unusual Information [] Vig. Using Friendly Controversy [] VIh. Using Academic Games [] VII. Comfort, Safety, & Order Comfort VIIa. Organizing Physical Layout [] Safety VIIb. Demonstrating Withitness [] VIIC. Adherence to Rules/Proced. [] VIId. Lack of Adherence R & P [] Order VIIE. Establish Rules & Procedures [] VIIF. Display Objectivity & Control [] 	 VIII. Belonging & Esteem Showing Affection VIIIa. Using Verbal & Nonverbals [] VIIIb. Demonstrate Value & Respect] Understanding Students VIIIc. Student Backgrounds [] VIIId. Talking About Self [] IX. Efficacy & Agency Inspiration IXa. Inspiring Students [] Student Agency IXb. Enhancing Student Agency [] The Reluctant Learner IXc. Asking In-Depth Questions [] IXd. Probing Incorrect Answers [] X. Metacognitive & Life Skills Self-Reflection Xa. Reflecting on Learning [] Long Term Projects Xb. Using Long Term Projects [] Xc. Metacognitive & Life Skills [] 	XI. Planning & Preparing Progressions XIa. Instructional Progression & Pacing Lessons and Units XIb. Organizing Lessons for Deeper Learning XIc. Multidisciplinary Planning Materials and Resources XId. Enhancing w/Traditional & Digits Materials Special Populations XIe. Adapting for Special Populations XIe. Adapting for Special Populations XII. Professionalism & Collegiality Parent and Community Involvement XIIa. Interacting w/Students, Parents & Community Professional Practice XIIb. Setting & Implementing Professional Goals XIIc. Reflecting on Teaching XIId. Seeking or Providing Mentoring District and School Development XIIe. Adherence to Rules, Procedures & Policies XIIf. Participation in District & School Initiatives

Westminster Instructional Model

(based on Marzano Academy Instructional Model)

Westminster Public Schools Where Education is Personal

		Context	Agency	Professionalism
Feedback	Reviewing and Revising	S. Grouping & Regrouping Group Interaction Va. Supporting Group Interaction Group Transitions Vb. Supporting Group Transitions Group Support Vc. Providing Group Support Vt. Engagement Attention Vta. Noticing & Reacting Vtb. Increasing Response Rates Vtb. Using Physical Movement Vtd. Maintaining Lively Pace Vte. Litensity & Enthusiasm Interest and Intrigue Vtb. Using Academic Games Vth. Using Academic Games Vth. Using Academic Games Vth. Comfort, Safety, & Or Confort Vtb. Demonstrating Withiner Vtb. Demonstrating Withiner Vtb. Lack of Adherence R & Order	XC. Asking In-Depth Questions IXd. Probing Incorrect Answers X. Metacognitive & Life Skills Sel/Reflection Xa. Reflecting on Learning Long Term Projects Xb. Using Long Term Projects Metacognitive & Life Skills Cc. Metacognitive & Life Skills P Bedures	XIIb. Setting & Implem Professional Goals XIIc. Reflecting on Teat XIId. Seeking of Provid District and School De XIIf. Adherence to Ru & Policies XIIf. Participation in t Initiatives
12 Design Areas		VIIe. Establish Rules & Picc VIIf. Display Objectivity & C	(based of	Marzano Academy Instruction
31 Observational Categori 7 Non-observational Categori	es.		[poster	

Element Ia (E1): Providing Scales or Rubrics in a CBE Classroom

Design Area I: The teacher designs and communicates proficiency scales that help students understand the progression of knowledge they are expected to master for specific domains.

(Innovating)

classroom work

Element Ia Planning Question: What will I do to provide scales and rubrics?

Teacher Evidence for Level 2 (Developing)

The teacher is:

- Utilizing proficiency scales that break the learning goals down into a progression of knowledge or skills
- Utilizing routines to encourage students' attentiveness to the proficiency scales (i.e. reviewing the scale at the beginning of class, end of class, etc...)
- Creating student-friendly versions of proficiency scales
- Connecting students' personal goals with specific parts of proficiency scales

When asked, the teacher can:

 Describe the primary strategies used to provide scales or rubrics

•	Explain the proficiency scale in their own words
٠	Explain what learning goal is being addressed in
	the current lesson

· Interacting with one another about the

proficiency scales for specific domains

Student Evidence for Level 3 (Applying) or 4

Students are:

When asked, students can:

Making reference to proficiency scales in the

- Describe how the current activity relates to the target goal
- Explain the progression of content on the scale

	4	3	2	1	0
	Innovating	Applying	Developing	Beginning	Not Using
Providing Scales or Rubrics	The teacher engages in all behaviors at the Applying level. In addition, the teacher identifies those students who do not have an understanding of the proficiency scales or cannot accurately describe their current level of performance. The teacher designs alternate activities and strategies to meet their specific needs leading to almost all students understanding and being able to describe the proficiency scales and their current level of performance.	The teacher engages in activities to provide students with rubrics and scales without significant errors or omissions AND the majority of students have an understanding of the proficiency scales and can accurately describe their current level of performance on the scales.	The teacher engages in activities that provide students with clear rubrics and scales without significant errors or omissions. Evidence for this level of performance includes: 1. Referencing the scale throughout the unit 2. Asking students to explain the proficiency scale in their own words Etc	The teacher engages in activities that provide students with clear rubrics and scales but does so with errors or omissions such as not systematically referring back to the progression of knowledge in the rubric or scale and explaining how daily assignments relate to the learning goal.	The teacher does not engage in activities that provide students with clear rubrics and scales

Westminster Instructional Model ©

Element Ia (E1): Providing Scales or Rubrics in a CBE Classroom

Design Area I: The teacher designs and communicates progression of knowledge they are expected to master	
Element Ia Planning Question: What will I do to provid	e scales and rubrics?
Teacher Evidence for Level 2 (Developing)	Student Evidence for Level 3 (Applying) or 4
The teacher is:	(Innovating)
 Utilizing proficiency scales that break the 	Students are:
learning goals down into a progression of knowledge or skills	 Making reference to proficiency scales in the classroom work
 Utilizing routines to encourage students' attentiveness to the proficiency scales (i.e. 	 Interacting with one another about the proficiency scales for specific domains
reviewing the scale at the beginning of class, end of class, etc)	When asked, students can:
 Creating student-friendly versions of proficiency scales Connecting students' personal goals with specific parts of proficiency scales 	 Explain the proficiency scale in their own words Explain what learning goal is being addressed in the current lesson Describe how the current activity relates to the
When asked, the teacher can:	 target goal Explain the progression of content on the scale
 Describe the primary strategies used to provide scales or rubrics 	

	4	3	2	1	0
	Innovating	Applying	Developing	Beginning	Not Using
Providing Scales or Rubrics	The teacher engages in all behaviors at the Applying level. In addition, the teacher identifies those students who do not have an understanding of the proficiency scales or cannot accurately describe their current level of performance. The teacher designs alternate activities and strategies to meet their specific needs leading to almost all students understanding and being able to describe the proficiency scales and their current level of performance.	The teacher engages in activities to provide students with rubrics and scales without significant errors or omissions AND the majority of students have an understanding of the proficiency scales and can accurately describe their current level of performance on the scales.	The teacher engages in activities that provide students with clear rubrics and scales without significant errors or omissions. Evidence for this level of performance includes: 1. Referencing the scale throughout the unit 2. Asking students to explain the proficiency scale in their own words Etc	The teacher engages in activities that provide students with clear rubrics and scales but does so with errors or omissions such as not systematically referring back to the progression of knowledge in the rubric or scale and explaining how daily assignments relate to the learning goal.	The teacher does not engage in activities that provide students with clear rubrics and scales



Teacher Goal-Setting



Begin with Teacher Self-Reflection

- Teachers should Self-Rate on the entire instructional model once per year.
- Teaching performance is not fixed and changes from day to day. It is not possible to directly observe all that a teacher does. Therefore self-rating-and providing evidence of that rating-is a necessary component of an observation or evaluation system.
- Teachers self rate at the element level using a self-reflection scale.

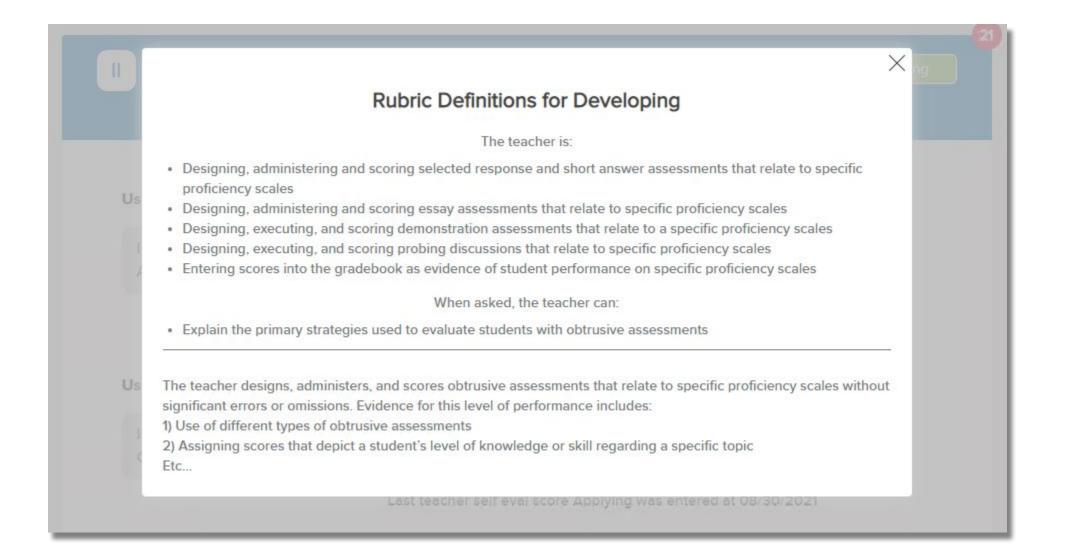
Teacher Self-Rating on Instructional Model



II 2. Assessment and Fo	eedback			ign Area So lements So	· · · · · · · · · · · · · · · · · · ·
Using Obtrusive Assessment	s				
lla (New): Using Obtrusive	Not Using	Beginning	Developing	Applying	Innovating
Assessments to Evaluat	0	1.0	2.0	3.0	4.0
	Last teacher s	elf eval score De	eveloping was er	tered at 05/10	/2022
Using Student-Centered Asse		elf eval score De	eveloping was er	itered at 05/10	/2022
		elf eval score De Beginning	eveloping was en Developing	Applying	/2022
Using Student-Centered Asse IIb (New): Using Student- Centered Assessments to	essments				
IIb (New): Using Student-	Not Using	Beginning 1.0 I score Applying	Developing	Applying 3.0 08/30/2021	Innovating 4.0
IIb (New): Using Student-	Not Using O Current overal Last teacher s	Beginning 1.0 I score Applying	Developing 2.0 was entered at	Applying 3.0 08/30/2021	Innovating 4.0
IIb (New): Using Student- Centered Assessments to	essments Not Using 0 Current overal Last teacher so	Beginning 1.0 I score Applying	Developing 2.0 was entered at	Applying 3.0 08/30/2021	Innovating 4.0

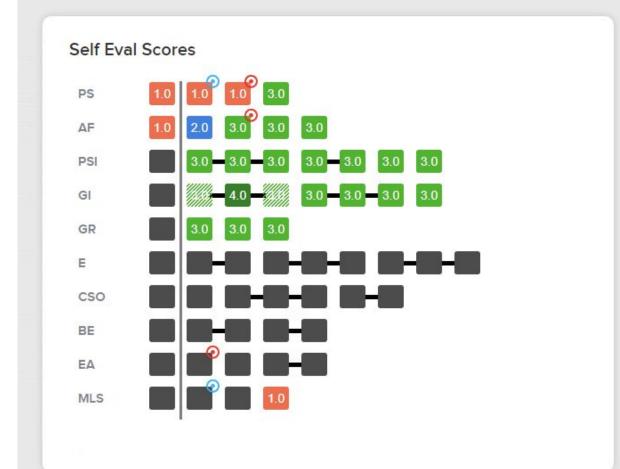
Teacher Self-Rating on Instructional Model

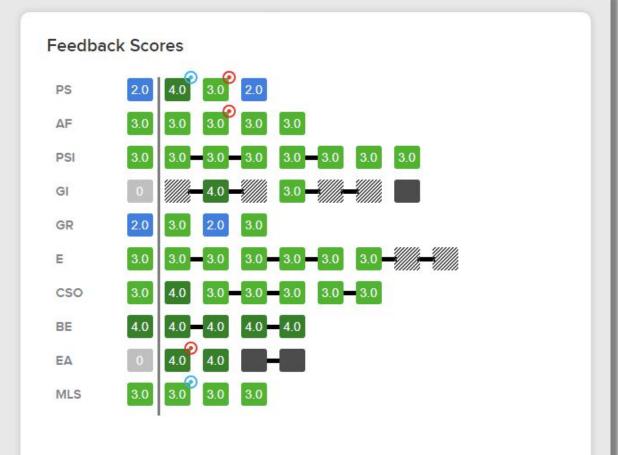




Teacher Self Rating

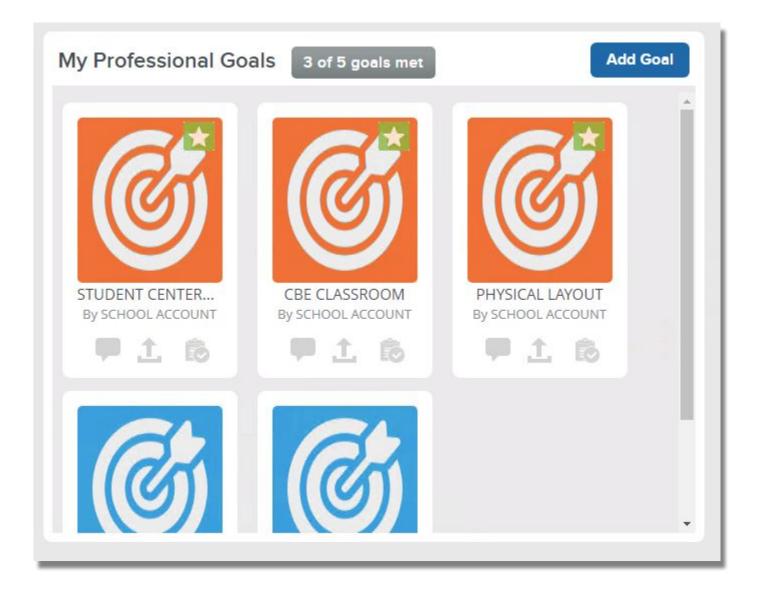






Teacher Goal Setting







John E. Flynn A Marzano Academy

A Case Study





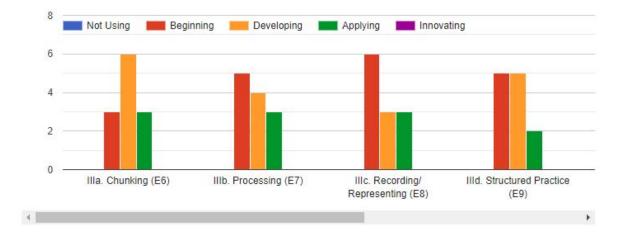


Initial Results from Teacher Self-Reflection

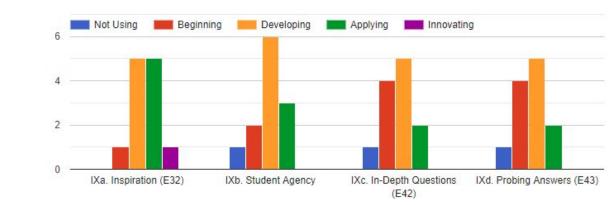


D

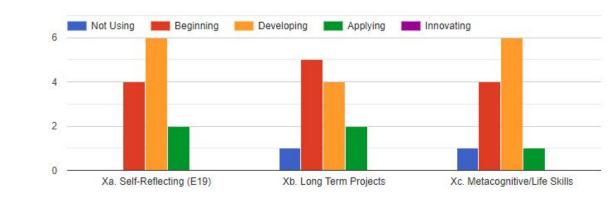
III. Proficiency Scale Instruction



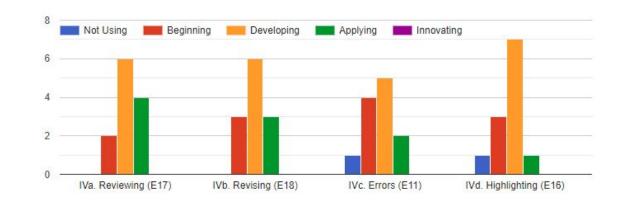
IX. Efficacy and Agency



X. Metacognitive and Life Skills



IV. General Instruction



Professional Learning on Instructional Model



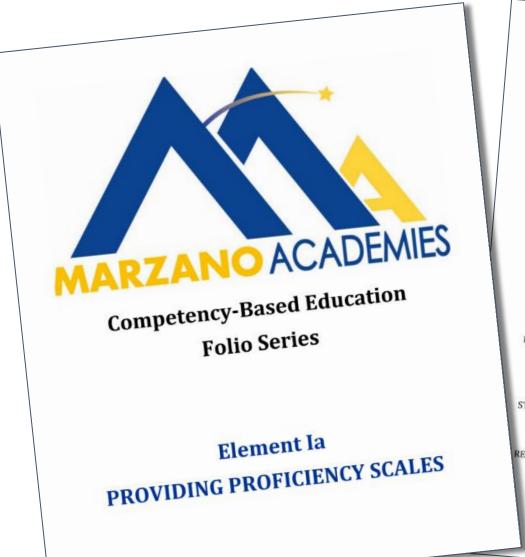
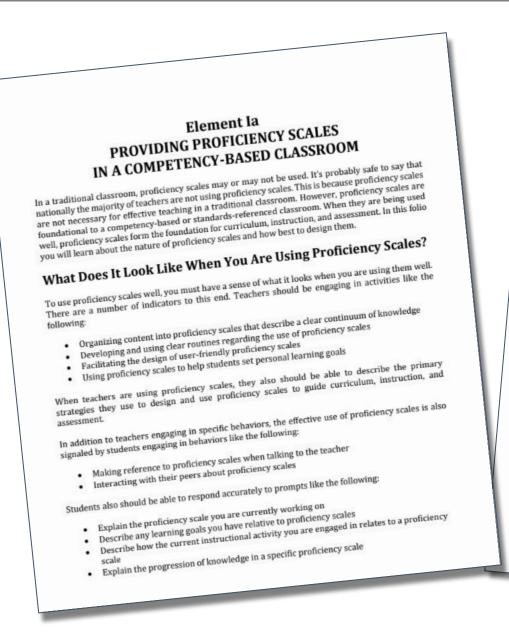


TABLE OF CONTENTS What Does It Look Like When You Are Using Proficiency Scales?... What You Should Understand and Be Able To Do STRATEGIES Identify the Focus of Standards ... Understand the Nature of Proficiency Scales..... Avoid the Use of Ineffective Scales ... Design Proficiency Scales that Focus on Declarative Knowledge Design Proficiency Scales that Focus on Mental Procedures.... Design Proficiency Scales that Focus on Psychomotor Procedures Design Proficiency Scales that Focus on Cognitive Analysis Skills..... 19 Design a Small Set of Proficiency Scales for the Year..... .24 Design Student-Friendly Versions of Proficiency Scales..... .26 Design Routines for the Use of Proficiency Scales29 DETERMINE YOUR STATUS & GROWTH REGARDING THIS ELEMENT Tracking Progress Over Time .33 34 Strategy Reflection Log Teacher Survey for Providing Proficiency Scales 36 STUDENT SURVEYS .37 Elementary School. 38 High School ... REFERENCES .30 41

Professional Learning on Instructional Model





STRATEGIES

The strategies covered in this section reflect some of the key concepts and skills teachers should understand and be able to do to effectively provide proficiency scales that help students succeed in learning different types of knowledge and skill.

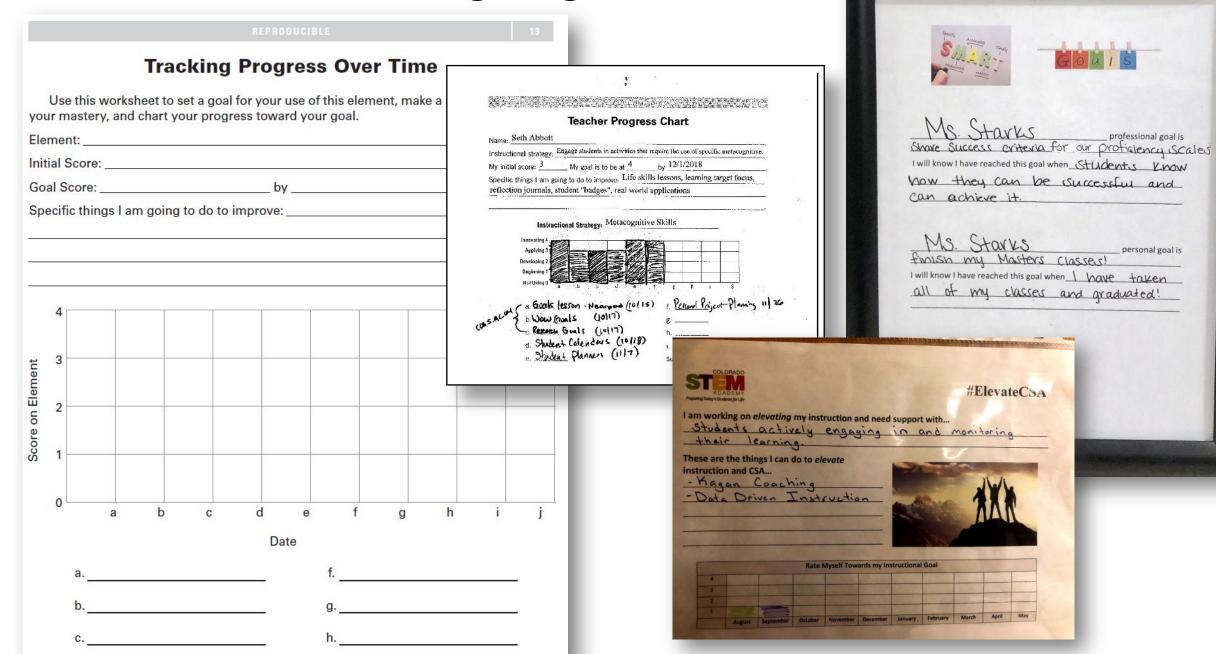
Identify the Focus of Standards

As they are currently written, standards statements are not effective vehicles to guide the creation of proficiency scales. Thus, educators should rewrite these statements so that they provide a clear and unequivocal focus of the content for a proficiency scale. These rewritten standards statements are referred to as focus statements, which can then be translated into measurement topics. As the phrase implies, measurement topics are topics that are considered important enough to be directly taught and repeatedly assessed in an effort to determine the most accurate scores for individual students.

Exhibit 1. Standards with Focus Statem

Subjec		Standard				
Mathemat (3-5)	cs The student und	The student we i		nent Measurem	Measurement	
Language	more reliable info something may have but not be an accur the whole). The student uses a	rmation; a small part of ve unique characteristic rate representation of	characteristics a sample s			
(9-12) Science (K-2)	informational texts biographical sketche directions, procedure primary sources). The student work	(e.g., textbooks, es, letters, diaries, res, magazines, essays,	Executes specif reading strategies and skills	fic Reading Strategies		
(K-2) . S. History (7-8)	The student understa	nds the circumstances	Knows the relationship between the Sun and the Earth	The Sun and the Earth		
Physical lucation	le.g., differences betwee technological, and hun sides; impact of the Em Proclamation on the out The student	een the economic, nan resources of both nancipation litcome of the war)	Knows events that contributed to the Civil War and influenced the outcome of that war	Causes and Outcomes of the Civil War		
(K-2)	body parts in travel act n a backward direction irections quickly and s alling; changes speed at esponse to various rhyt aveling patterns with n	and changes parent of the second seco	Executes control of various body arts while ngaged in ifferent bodily tivities	Body Control		

Teacher Tools for Tracking Progress





Observation System

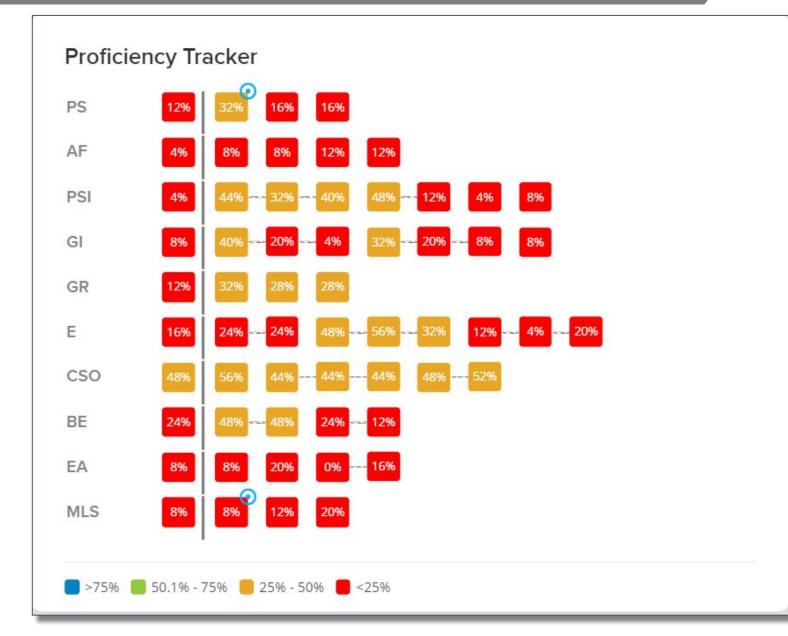


Observational Categories for Engagement Instructional Strategies

VII. Using Engagement Strategies	23. Noticing and reacting when students are not engaged	xix. Attention	
	24. Increasing response rates		
	25. Using physical movement	xx. Energy	
	26. Maintaining a lively pace		
	27. Demonstrating intensity and enthusiasm		
	28. Presenting unusual information	xxi. Interest and Intrigue	
	29. Using friendly controversy		
	30. Using academic games		

Combined Observation Elements Dashboard





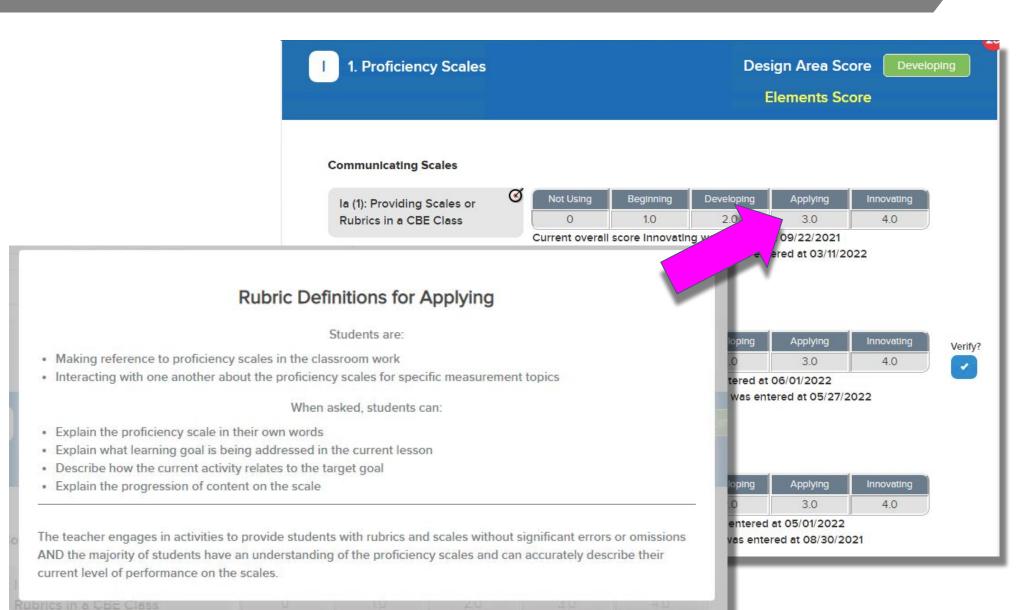


				ign Area Sc lements Sc		ping
Communicating Scales						
la (1): Providing Scales or	Ø Not Using	Beginning	Developing	Applying	Innovating	
Rubrics in a CBE Class	0	1.0	2.0	3.0	4.0	
		ll score Innovatir elf eval score Be	-			
Tracking Progress : 1.0	O Not Using	Beginning	Developing	Applying	Innovating	Ve
Ib (2): Tracking Student						
lb (2): Tracking Student Progress in a CBE Classr	0	1.0	2.0	3.0	4.0	
	Current overal	I score Applying	was entered at	06/01/2022		C
Progress in a CBE Classr	Current overal		was entered at	06/01/2022		6
Progress in a CBE Classr	Current overal Last teacher s	I score Applying	was entered at	06/01/2022		6
Progress in a CBE Classr Celebrating	Current overal Last teacher s	li score Applying elf eval score Be	was entered at ginning was ent	06/01/2022 ered at 05/27/2	2022	6



	1 1. Proficiency Scales	Design Area Score Developing	
	Communicating Scales		
	Ia (1): Providing Scales or O Not Using Be	ginning Developing Applying Innovating	
		was entered at 09/22/2021	
	Rubric Definitions for Developing The teacher is: • Utilizing proficiency scales that break the learning goals down into a progression of knowledge or skills		Verify?
	• Utilizing routines to encourage students' attentiveness to the proficiency scales (i.e. reviewing the scale at the	2.0 3.0 4.0 was entered at 06/01/2022	*
	beginning of class, end of class, etc)	ginning was entered at 05/01/2022	
-	 Creating student-friendly versions of proficiency scales Connecting students' personal goals with specific parts of proficiency scales 		
	When asked, the teacher can:		
	Describe the primary strategies used to provide scales or rubrics	Developing Applying Innovating	
Co	The teacher engages in activities that provide students with clear rubrics and scales without significant errors or	2.0 3.0 4.0	
	omissions. Evidence for this level of performance includes:	ng was entered at 05/01/2022	
I.	1. Referencing the scale throughout the unit	olying was entered at 08/30/2021	
a construction of the second s	2. Asking students to explain the proficiency scale in their own words		
	Etc		





Admin View: Screenshot of Admin Dashboard



Teacher Overview

feacher	Goals	# Self Eval	2023 Admin Obvs	All Admin Obvs	Last Admin Obvs	
Abbott Seth	2 of 5	5	12	12	05/27/2022	1
Barber Ashley	0 of 2	1	0 6	0 6	04/13/2022	
Byers Kevin	0 of 2	1	0	0		
Corso Nick	0 of 2	1	1	1	03/02/2022	
Fox Kathleen	0 of 2	01	0 7	07	03/11/2022	
Frank Sarah	0 of 5	01	0 4	04	02/23/2022	
Gotto Jeni	0 of 2	0	0	0		
Grismer Mary	0 of 2	01	9 10	0 10	02/09/2022	
Gundy Jenna	0 of 2	0	9 4	04	02/23/2022	
Hand McKenzie	0 of 2	0	0	0		
Hernandez Erica	0 of 2	1	0 2	0 2	03/14/2022	

Feedback Overview

Feedback Name	# Reviewed	# Not Completed	Date Created	Date Last Updated	
Feedback for - 2022-05-27	1	0	05/27/2022	05/27/2022	۱.
Feedback for - 2022-03 <mark>-1</mark> 4	0	1	03/14/2022	03/14/2022	İ
March 10 Test	1	0	03/11/2022	03/11/2022	۱.
Scott's Feedback for - 2022-03-10	1	o	03/10/2022	03/10/2022	Ŵ
Feedback for - 2022-02-23	0	1	02/23/2022	02/23/2022	ΰ.
Feedback for - 2022-02-18	o	2	02/18/2022	02/18/2022	۱.
Feedback for - 2022-0 <mark>2-</mark> 18	0	1	02/18/2022	02/18/2022	Û.
Feedback for - 2022-02-11	o	2	02/11/2022	02/11/2022	۱.
My Test Feedback	0	3	01/19/2022	01/19/2022	÷



John E. Flynn A Marzano Academy

A Case Study







Observation Protocol: Decision Making Steps



Step	Score	Descriptor	Directions
с	4 Innovating	The teacher provides adequate evidence (observational or otherwise) that he or she identifies students who do not exhibit the desired effects and adapts behaviors or creates new strategies for their unique needs and situations.	lf yes, score 4 If no, score 3
В	3 Applying	The majority of students exhibit adequate evidence (observational or otherwise) that they understand the progression of knowledge they are expected to master and where they are along that progression.	If yes, go to step C If no, score 2
Α	2 Developing	The teacher provides adequate evidence (observational or otherwise) that he or she is addressing all of the following observational categories: i. Scales and Rubrics ii. Progress Tracking iii. Celebrating	If yes, go to step B If no, go to step D
D	1 Beginning	The teacher provides adequate evidence (observational or otherwise) that he or she is addressing at least one of the observational categories listed at the developing level (2).	lf yes, score 1 If no, score 0
	0 Not Using	The teacher provides no evidence that he or she is addressing any of the observational categories listed at the developing level (2).	

Source: © 2021 by Robert J. Marzano.

Observation Protocol: Decision Making Steps



Categories	Design Areas	4.0 Innovating Student Evidence Specific Students Corroborated by Teacher	3.0 Applying Student Evidence Majority of Students Show Observable Evidence	2.0 Developing Teacher Evidence Observable Strategies in All Subcategories Start Here	1.0 Beginning Teacher Evidence Observable Strategies in at Least One Subcategory	0.0 Not Using Teacher Evidence No Observable Strategies in Any Subcategories
ck	I. Proficiency Scales	 Adaptive activities for specific (§) 	track their progress reference scales celebrate their status or growth	communicate scales track (§) progress celebrate success	 communicate scales track (§) progress celebrate success 	communicate scales track (§) progress celebrate success
Feedback	II. Assessment & Feedback	· Adaptive activities for specific (§	 understand how their scores on assessments relate to their scores on proficiency scales 	use obtrusive assmts. use student-centered assessments use unobtrusive assmts generate current summative scores	 use obtrusive assmts. use student-centered assessments use unobtrusive assmts. generate current summative scores 	use obtrusive assmts. use student-centered assessments use unobtrusive assmts. generate current summative scores
Content	III. Proficiency Scale Instruction	Scale levels of spec		direct instruction (virtual or real time) practicing & deepening activities (virtual or real) complex tasks (virtual or real time) supporting claims activities (virtual or real)	 direct instruction (virtual or real time) practicing & deepening activities (virtual or real) complex tasks (virtual or real time) supporting claims activities (virtual or real) 	 direct instruction (virtual or real time) practicing & deepening activities (virtual or real) complex tasks (virtual or real time) supporting claims activities (virtual or real)
U	IV. General Instruction	· Adaptive activities for specific ⑧	 revise and extend their knowledge integrate new knowledge with old 	 reviewing and revising activities highlighting & elaborating activities extending activities 	 reviewing and revising activities highlighting & elaborating extending activities 	reviewing and revising activities highlighting & elaborating activities extending activities
	V. Grouping & Regrouping	· Adaptive activities for specific ⑧	 work effectively and efficiently in groups extend their learning through group work 	 facilitating group interaction facilitating group transitions supporting group work 	 facilitating group interaction facilitating group transitions supporting group work 	facilitating group interaction facilitating group transitions supporting group work
Context	VI. Engagement	· Adaptive activities for specific ⑧	 pay attention their academic tasks exhibit energy exhibit interest and intrigue 	 maintaining (\$) attention bolstering (\$) energy stimulating (\$) interest and intrigue 	 maintaining (\$) attention bolstering (\$) energy stimulating (\$) interest and intrigue 	 maintaining attention bolstering energy stimulating interest and intrigue
ð	VII. Comfort, Safety, & Order	Adaptive activities for specific	appear comfortable do not appear agitated of fearful understand and follow rules and orocedures	maintaining sense of comfort maintaining s' sense of safety maintaining s' sense of order	maintaining sense of comfort maintaining 'sense of safety maintaining 'sense of order	maintaining sense of comfort maintaining sense of safety maintaining sofer

Observation System: Paper Version



toachers continually N				
WPS Instruct teachers continually key ment areas within five k	key categories.			
rent areas		Feedback	oficiency scales	10000D
		L Pr	ssessment and fee	dback
	128			
		Content	Proficiency-scale in	struction
5 Domains		IV.	General instruction	
12 Design Areas		V.	Grouping and regi-	Oupins
		VI.	Engagement Comfort, safety, a	
31 Observational Categories	ries	VII.	Comfort, safety, e	
31 Observational Catego 7 Non-observational Catego		Agenc	Belonging and es	teem
		VIII.		
60 Elements		IX.	Efficacy and age Metacognitive a	nd life skills
		Х.	Contraction of the local division of the loc	
300+ Instructional Strategi	es		Observational Planning and Pr	eparing
		XI.	professionalism	and Collegiality
Using the information an	nd tools in this secti ve areas and should	on, teachers shoul engage in self-refl re observers shoul	Professionalism d be provided with ection regarding th d provide feedback	observational nese twelve areas.
Using the information an	nd tools in this secti ve areas and should	on, teachers shoul engage in self-refl re observers shoul	Professionalism d be provided with ection regarding th d provide feedback	observational nese twelve areas.
Using the information an	nd tools in this secti ve areas and should	XII. engage in self-refl re observers shoul in form. Relative to ter using the self-	Professionalism d be provided with d provide feedback o self-reflection, te reflection scales.	observational nese twelve areas, to teachers at achers should Professionalism
Using the information an feedback on these twelv Relative to observational least once per quarter u evaluate themselves at	nd tools in this secti re areas and should al feedback, objecth least once per quar content	XII. on, teachers shoul engage in self-refl re observers shoul in form. Relative to ter using the self- centust	Professionalistin d be provided with ection regarding th d provide feedback o self-reflection, te reflection scales.	observational nese twelve areas, to teachers at achers should Professionalism National Annual Sectors In Control Sectors In Control Sectors
Using the information and feedback on these twelve Relative to observational least once per quarter evaluate themselves at reveluek	nd tools in this secti re areas and should al feedback, objecth least once per quar content	XII. on, teachers shoul ne observers shoul in form. Relative tr ter using the self- Centext Maxange & Sayceste Maxange & Sayceste Maxange & Sayceste	Professionalistin d be provided with ection regarding th d provide feedback oself-reflection, te reflection scales.	observational rese twelve areas, to teachers at achers should Professionalism N. Parang & Pagarie Research Agenetic A
Using the information ar feedback on these twelve Relative to observational least once per quarter u evaluate themselves at Feedback	nd tools in this secti re areas and should al feedback, objecti least once per quai <u>content</u>	XII. on, teachers shoul engage in self-refl re observers shoul in form. Relative tr ter using the self- Contest Contest Contest Managed form search (C) in generating the search	Professionalism d be provided with ection regarding th d provide feedback o self-reflection, te reflection scales.	observational nese twelve areas. to teachers at achers should Professionalism 11 Panels In Professionalism In Professionalism I
Using the information and feedback on these twelve Relative to observations least once per quarter is evaluate themselves at Feedback Produces Safet Produces Safet	nd tools in this section reareas and should al feedback, objection least once per quar content Readment state reare memory state reare readment state readment state readme	XII. on, teachers shoul engage in self-refl re observers shoul in form. Relative tr ter using the self- Contest Contest Contest Managed form search (C) in generating the search	Professionalism d be provided with ection regarding th d provide feedback oself-reflection, te reflection scales.	Professionalism Professionalis
Using the information at feedback on these twelve Relative to observations least once per quarter evaluate themselves at Feedback Provident Page Research Page 10	nd tools in this section areas and should al feedback, objectiv least once per quar content to the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of the section of t	XII. on, teachers shoul in observers shoul in form. Relative to ter using the self- Contest Cont	Professionalism d be provided with ection regarding th d provide feedback self-reflection, ter reflection scales.	Professionalism Profes
Using the information are feedback on these twelve Relative to observations least once per quarter is evaluate themselves at reaching scale Ministrations Mi	nd tools in this section ive areas and should al feedback, objecth least once per qual contents to the maximum to the maximum	XII. on, teachers shoul ne observers shoul n form. Relative tr contast Contast	Professionalism d be provided with ection regarding th d provide feedback pelf-reflection, te reflection scales.	Professional Pr
Using the information and feedback on these twelve Relative to observations least once per quarter evaluate themselves at Feedback Porter State Porter 	nd tools in this section areas and should al feedback, objectiv least once per quar content to the observation content to the observation content to the observation content to the observation to the obse	XII. on, teachers shoul engage in self-refl te observers shoul in form. Relative tr ter using the self- Context Manager Ageneration The angle Ageneration The Agenerati	Professionalism d be provided with ection regarding th d provide feedback pelf-reflection, te reflection scales.	Annovational hese twelve areas, to teachers at achers should Professionalism Market Ma
Using the information and feedback on these twelve Relative to observations least once per quarter evaluate themselves at Feedback Porter State Porter 	nd tools in this section areas and should al feedback, objectiv least once per quar content to the observation content to the observation content to the observation content to the observation to the obse	XII. on, teachers shoul engage in self-refl te observers shoul in form. Relative tr ter using the self- Context Manager Ageneration The angle Ageneration The Agenerati	Professionalism before regarding th detion reg	An observational nese twelve areas, to teachers at achers should Professionalism Market Marke
Using the information and feedback on these twelve Relative to observations least once per quarter evaluate themselves at the second second second second a biographic second br>a biographic second second a biographic second a biographic second a biographic second sec	Inditionals in this section areas and should all feedback, objectin least once per quar content in the observation (content in the observation) (content in the observation) (cont	XII. on, teachers should engage in self-refl te observers should in form. Relative tr ter using the self- Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context Context	Professionalism d be provided with ection regarding th d provide feedback pelf-reflection, te reflection scales.	An observational teste twelve areas, actores should Professionalem Marcel Marce
Using the information and feedback on these twelve Relative to observations and the set of the set	Inditionals in this section reareas and should al feedback, objectin least once per quar- section and the section content and	XII. on, teachers shoul ne observers shoul n form. Relative to tre using the self- Contast Conta	Professionalism d be provided with ection regarding th d provide feedback oself-reflection, te reflection scales.	An observational test twelve areas, to teachers at achers should Professionale Market Professionale Market Mar
Using the information and feedback on these twelve Relative to observations least once per quarter evaluate themselves at the second second second second a bare second second second second second a bare second second second second second a bare second second second second second second a bare second second second second second second second second second a bare second se	And tools in this section areas and should al feedback, objective least once per quar- content sector of the observation and the observation areas once per quar- ter of the observation areas once per quar- ter of the observation areas on the obse	XII. on, teachers should ne observers should in form. Relative tr ter using the self- Control Co	Professionalism d be provided with ection regarding th d provide feedback pelf-reflection, te reflection scales.	An observational nese twelve areas, to teachers at achers should Parle sstoruffer Market
Using the information and feedback on these twelve Relative to observations and the set of the set	Inditionals in this section areas and should all feedback, objective using the observation feast once per quar- terior and and and and and interest of an areas and an areas an	XII. on, teachers shoul ne observers shoul n form, Relative to ter using the self- Contait Conta	Professionalism d be provided with edition regarding th d provide feedback pelf-reflection, te reflection scales.	An observational nese twelve areas, to teachers at achers should Parle sstoruffer Market
Using the information and Relative to observations least once per quarter valuate themselves at Performer	And tools in this section areas and should al feedback, objective least once per quar- content sector of the observation and the observation areas once per quar- ter of the observation areas once per quar- ter of the observation areas on the obse	XII. on, teachers shoul ne observers shoul ne observers shoul ne observers shoul ne observers shoul ne observers shoul ne observers Contast	Professionalism before regarding th d ection regarding th d provide feedback oself-reflection, te reflection scales.	Anterestational test twelve areas, to teachers at achers should Professionalen Methods
Using the information and feedback on these twelve least once per quarter valuate themselves at reaching along the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement of the sentement	Inditionals in this section areas and should all feedback, objective using the observation feast once per quar- terior and and and and and interest of an areas and an areas an	XII. on, teachers shoul ne observers shoul ne observers shoul ne observers shoul ne observers shoul ne observers shoul contast Con	Professionalism d be provided with d provide feedback o self-reflection, te reflection scales.	An observational test twelve areas, to teachers at the teachers the teacher
Using the information and Relative to observations and the set once per quarter in evaluate themselves at Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Performan Perform	Inditionals in this section areas and should all feedback, objective using the observation feast once per quar- terior and and and and and interest of an areas and an areas an	XII. on, teachers shoul ne observers shoul ne observers shoul ne observers shoul ne observers shoul ne observers shoul ne observers Contast	Professionalism d be provided with d provide feedback o self-reflection, te reflection scales.	An observational nese twelve areas, to teachers at achers should Parle sstoruffer Market

	on School Obderved: (Mit and Miter) Classroom Level Observed:
1. Proficiency Scales	ating District Observed; (Intrust Instance State) (Classroom Level Observed; (Intrust Instance Medication Medication Medication attent proglowing) scales that help students unstandant the progression of strongly (Intrusting) (2)
Communication of the manager for spec	alles proficiency scales that help students writerstand de-
Communicating Scales	FEEDBA
Ia Providing Proficiency Scales Tracking Progress Ib Tracking Progress	(E1) Q40 Inc.
	 Contracting Q 3.0 Applying Q 2.0 Developing Q 3.0
	O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not
Celebrating Success (Car	Septres 2.0 Developing
II. Assessment and Fo	edback
	CODACK Ozo Developing Q 10 Beginning Q 0.0 Not 1
Obtrusive	decontents that according measure students' status on profession visites and by between scores an discessments and overall rule.
Ita Using Obtenda	sensaments their accurately measure students' status on profinitive scales and hugos FEEDBACK FEEDBACK Output Outp
	Q40 loss
Ind Using Statiant Co.	4.0 innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Us
Unobtrusive	O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Us O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Use O 4.0 Innevating O 3.0 Applying
	EPITER O 2.0 Developing (0 and
	O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Usi Ores O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Usi
III Profiel	EPITE COMPANY
III. Proficiency Sealer	V4.0 innevating Q 3.0 Aurola
state inch	S S S P P P P P P P P P P P P P P P P P
The teacher designs and executes in the	ruction
III. Proficiency Scale Inst The teacher designs and executes instructs books a specific proficiency scale.	ares 04.0 innevating 03.0 Applying 02.0 Beveloping 01.0 Beginning 0.0.0 Not Usin ruction and Activities in real target and associated
Direct Instruction	Tuction Instactisities in real time and vertually that help student's progress (brown in the
Direct Instruction	TUCTION IN THE OLD Developing O 10 Beginning O 0.0 Not Using in advantation in real time and writually that help student's progress through the CONTENT
Direct Instruction UIIa Churking Content (EG) UIIb Processing Content (C7) UIIc Processing Content (C7)	TUCTION TO CONTENT Depring O 2.0 Developing O 10 Beginning O 0.0 Not Using invol activities in real Size and vartually that help student's progress through the CONTENT O 1.0 Marchine CONTENT
Direct Instruction Uita Obarking Content (160) Uita Obarking Content (160) Uita Obarking Content (160) Uita Processing Content (177) Uits Recording & Representing (183) Structured Practice and (141)	CONTENT O 4.0 Innovating O 3.0 Applying O 1.0 applying O 1.0 Beginning O 0.0 Not User O 4.0 Innovating O 3.0 Applying O 1.0 appl
Direct Instruction Uia Ovarking Content (150) Uib Ovarking Content (150) Uib Ovarking Content (17) Uib Ovarking Content (17) Uib Recording & Representing (18) Structured Practice and Knowledg Uid Ubing Structured	TUCTION TOUCTION TOUCTION TOUCHAND TOUCHA
Direct Instruction Uila Obunking Content (ES) Uib Processing Content (ES) Uib Processing Content (ES) Structured Practice and Knowledge Uid Using Southered Practice (ES)	CONTENT O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using
Direct Instruction Uita Obarking Content (160) Uita Obarking Content (160) Uita Obarking Content (160) Uita Processing Content (160) Uita Processing Content (160) Uita Daing Seructured Practice (160) Uita Using Seructured Practice (160) Uita Similarities & Dissimilarities (150) Complex Tasks	CONTENT O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using
Direct Instruction Uia Oursking Content (E6) Uib Processing Content (C7) Uib Structured Practice and Knowledg Uib Structured Practice (C5) Uib Structured Practice (C7) Uib Structured Practice (C7) Uib Structured Practice (C7) Uib Complex Tasks Uit Cognitively Complex Tasks (C12)	Tuction The second se
Direct Instruction Birect Instruction Bis Churking Content (Ed) Bib Processing Content (Ed) Bib Directing Content (Ed)	Tuction The second se
Direct Instruction IIIa Duraking Content (20) IIIb Processing Content (20) IIIb Complex Tasks III Complex Tasks III Comporting Claims IIIE Cenerating & Defending Claims (212)	CONTENT C
Direct Instruction IIIa Duraking Content (20) IIIb Processing Content (20) IIIb Complex Tasks III Complex Tasks III Comporting Claims IIIE Cenerating & Defending Claims (212)	CONTENT C
Direct Instruction IIIa Duraking Content (20) IIIb Processing Content (20) IIIb Complex Tasks III Complex Tasks III Comporting Claims IIIE Cenerating & Defending Claims (212)	CONTENT C
Direct Instruction Bits Charking Content (Ed) Bits Processing Content (Ed) Bits Charking Charkenge (Ed) But Charking Charkenge (Ed) But Charkenge (Ed) But Charkenge (Ed) Bits Charkenge (Ed) <	CONTENT C
Direct Instruction Bit Obunking Content (ED) Bit Obunking Content (ED) Bit Proceeding Content (ED) Bit Description (ED) Bit Complex Tasks Bit Generating & Defonding Claims (ED) Bit Generating & Generating (ED) Bit G	Autocolon Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Initial activations in real latere and waturally that help student's progress through the CONTENT 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0.4.0 Innecvating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using
Direct Instruction IIIa Duraking Content (20) IIIb Proceeding Content (20) IIIb Description (20) IIIb Distructioned Practice (20) IIIb Distructored Practice (20) Complex Tasks Distructored Practice (20) Supporting Claims IIIb IIIt Ceneral Instruction The traver weight content (20) IIIb Reviewing Content (20) IIIb Va Reviewing Content (20) Va Reviewing Content (20)	CONTENT
Direct Instruction Direct Instruction Uia Churking Content (Ed) Uib Processing Content (Ed) Reversing Content (Ed) Reversing Content (Ed) Reversing Content (Ed) Reversing Revention (Ed) Reversing Revention (Ed)	Autocion Appring O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Innol activities in real lone and vertually that help student's progress through the CONTENT 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 3.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using
Direct Instruction Direct Instruction Use Characteristics Direct Instruction Use Characteristics Direct Instruction Use Characteristics Direct Instruction Directory Director	Autocion Appring O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Innol activities in real lone and vertually that help student's progress through the CONTENT 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using 0 4.0 Innevating O 3.0 Applying O 3.0 Developing O 1.0 Beginning O 0.0 Not Using 0.0 Not Using
Direct Instruction Direct Instruction Uia Churking Content (Ed) Uib Churking Content (Ed) Uib Processing Content (Ed) Processing Content (Ed) Recording Content (Ed) Recording Content (Ed) Recording Content (Ed) Recording Content (Ed) Difficult Content Difficult Content Difficult Content Difficult Conten	Content Operating O 2.0 Developing O 1.0 Beginning O.0 Not User Innot activates its real later and vertually that help student's progress thatough the CONTENT 0.4.0 Innovating 3.0. Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0. Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying 2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying 2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying 2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying 2.0 Developing 1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 3.0.0 Applying
Direct Instruction Direct Instructio	Example of a constrainty of a cons
Direct Instruction DirectInstructIn Direct InstructIn Direct InstructIn	Example of a constrainty of a cons
Direct Instruction Bits Churking Content (Ed) Bits Churking Content (Ed) Bits Churking Content (Ed) Bits Churking Content (Ed) Bits Recording & Representing (Ed) Bits Recording & Representing (Ed) Bits Churking Content (Ed) Bits Recording & Representing (Ed) Bits Churking Content (Ed) Bits Recording & Representing (Ed) Bits Complex Tasks Bits Comparison Definitions (Falls) But Content (E17) But Reviewing Content (E17) But Reviewing Content (E17) But Religibilition and Elaborations Buborating Content (E25) Buborating Content (E25) Buborating Content (E25) Buborating Endemoting (E161) Buborating Endemoting (E161) Buborating Endemoting (E161) Buborating Endemoting (E121) <t< td=""><td>Autocion Appring St.2.0 Beveloping O 1.0 Beginning O 0.0 Not User Innol activities in real lance and vertually that help student's progress thatough the CONTENT 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing</td></t<>	Autocion Appring St.2.0 Beveloping O 1.0 Beginning O 0.0 Not User Innol activities in real lance and vertually that help student's progress thatough the CONTENT 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing 0.1.0 Beginning 0.0.0 Not Using 0.4.0 Innovating 0.3.0 Applying 0.2.0 Developing
Direct Instruction Direct Instruction Uia Churking Content (Ed) Uib Churking Content (Ed) Uib Processing Content (Ed) Processing Content (Ed) Recording Content (Ed) Recording Content (Ed) Recording Content (Ed) Recording Content (Ed) Difficult Content Difficult Content Difficult Content Difficult Conten	Autocion Appring O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Innotactivation of the end withoutly that help student's progress through the CONTENT O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using Image: Developing O 1.0 Beginning O 0.0 Not Using O 4.0 Innovating O 3.0 Applying O 2.0 Developing O 1.0 Beginning O 0.0 Not Using

Observation System: Paper Version





Element IIa (New): Using Obtrusive Assessments to Evaluate Individual Students in a CBE Classroom

Design Area II. The teacher designs and administers assessments that accurately measure students' status on proficiency scales and helps students understand the relationships between scores on assessments and overall status on a proficiency scale. Element IIa Planning Question: How will I use obtrusive assessments to evaluate individual students?

Teacher Evidence for Level 2 (Developing)

The teacher is:

- Designing, administering and scoring selected response and short answer assessments that relate to specific proficiency scales
- Designing, administering and scoring essay assessments that relate to specific proficiency scales
- Designing, executing, and scoring demonstration assessments that relate to a specific proficiency scales
- Designing, executing, and scoring probing discussions that relate to specific proficiency scales
- Entering scores into the gradebook as evidence of student performance on specific proficiency scales

When asked, the teacher can:

• Explain the primary strategies used to evaluate students with obtrusive assessments

Student Evidence for Level 3 (Applying) or 4 (Innovating)

Students are:

- Using the feedback from obtrusive assessments to make judgments about what they know and don't know
- Talking to the teacher about the meaning of their test scores on obtrusive assessments and how they relate to specific proficiency scales

When asked, students can:

- Explain what the score they received on an obtrusive assessment means relative to a specific progression of knowledge
- Explain what their scores on obtrusive assessments mean in terms of their status on specific proficiency scales

School-wide Element Tracker (Google Version)



	Instructional Model Element	Instructional Model Element	Instructional Model Element	Instructional Model Element	Instructional Model Element	Instructional Model Element	Instructional Model Element	Instructional Model Element
	I. Proficiency Scales [Ia. Providing Scales (E1)]	I. Proficiency Scales [lb.	I. Proficiency Scales [Ic. Celebrating Success (E3)]	II. Assessment and Feedback [IIa. Obtrusive Assessments]	II. Assessment and Feedback [IIb. Student-Centered Assessments]	II. Assessment and Feedback [IIc. Unobtrusive Assessments]	II. Assessment and Feedback [IId. Summative Scores]	III. Proficiency Scale Instruction [IIIa. Chunking (E6)]
School Average	1.95	1.89	2.1	1.74	1.84	2.16	1.89	2.32
	III. Proficiency Scale Instruction [IIIb. Processing (E7)]	Recording/Representing	III. Proficiency Scale Instruction [IIId. Structured Practice (E9)]		III. Proficiency Scale Instruction [IIIf. Complex Tasks (E12)]	III. Proficiency Scale Instruction [IIIg. Claims (E14)]	IV. General Instruction [IVa. Reviewing (E17)]	IV. General Instruction [IVb. Revising (E18)]
School Average	2.16	1.89	2.32	1.95	1.95	1.68	2.05	2.26
	IV. General Instruction [IVc. Errors (E11)]		IV. General Instruction [IVe. Previewing (E15)]	IV. General Instruction [IVf. Elaborating (E21)]	IV. General Instruction [IVg. Homework (E20)]	V. Grouping and Regrouping [Va. Group Interaction (E22)]	V. Grouping and Regrouping [Vb. Group Transitions]	V. Grouping and Regrouping [Vc. Group Support]
School Average	2	2	2.37	1.95	1.68	2.42	2.37	2.37
	IV. General Instruction [IVe. Previewing (E15)]	A REAL PROPERTY AND A REAL	IV. General Instruction [IVg. Homework (E20)]	V. Grouping and Regrouping [Va. Group Interaction (E22)]	V. Grouping and Regrouping [Vb. Group Transitions]	V. Grouping and Regrouping [Vc. Group Support]	THE PROPERTY AND A DESCRIPTION OF A DESC	IV. General Instruction [IVf. Elaborating (E21)]
School Average	2.37	1.95	1.68	2.42	2.37	2.37	2.37	1.95
	IV. General Instruction [IVg. Homework (E20)]	V. Grouping and Regrouping [Va. Group Interaction (E22)]	V. Grouping and Regrouping [Vb. Group Transitions]	V. Grouping and Regrouping [Vc. Group Support]	VI. Engagement [VIa. Noticing /Reacting (E23)]	VI. Engagement [VIb. Response Rates (E24)]	VI. Engagement [VIc. Physical Movement (E25)]	VI. Engagement [VId. Lively Pace (E26)]
School Average	1.68	2.42	2.37	2.37	2.63	2.37	2.52	2.21
	VI. Engagement [VIe. Intensity/Enthusiasm (E27)]		VI. Engagement [VIg. Friendly Controversy (E29)]	VI. Engagement [VIh. Academic Games (E30)]	VII. Comfort, Safety, and Order [VIIa. Physical Layout (E34)]	VII. Comfort, Safety, and Order [VIIb. Withitness (E35)]		VII. Comfort, Safety, and Order [VIId. Lack of Adherence (E37)]
School Average	2.47	1.79	2	2.21	2.74	2.58	2.68	2.32
	VII. Comfort, Safety, and Order [VIIe. Rules and Procedures (E33)]	VII. Comfort, Safety, and Order [VIIf. Objectivity and Control (E40)]	VIII. Belonging and Esteem [VIIIa. Verbal/Nonverbal (E38)]	VIII. Belonging and Esteem [VIIIb. Value and Respect (E41)]	VIII. Belonging and Esteem [VIIIc. Students Backgrounds (E39)]	VIII. Belonging and Esteem [VIIId. Talking about Self (E31)]		IX. Efficacy and Agency [IXb. Student Agency]
School Average	2.68	2.53	2.63	2.63	2.53	2.32	2	2.16



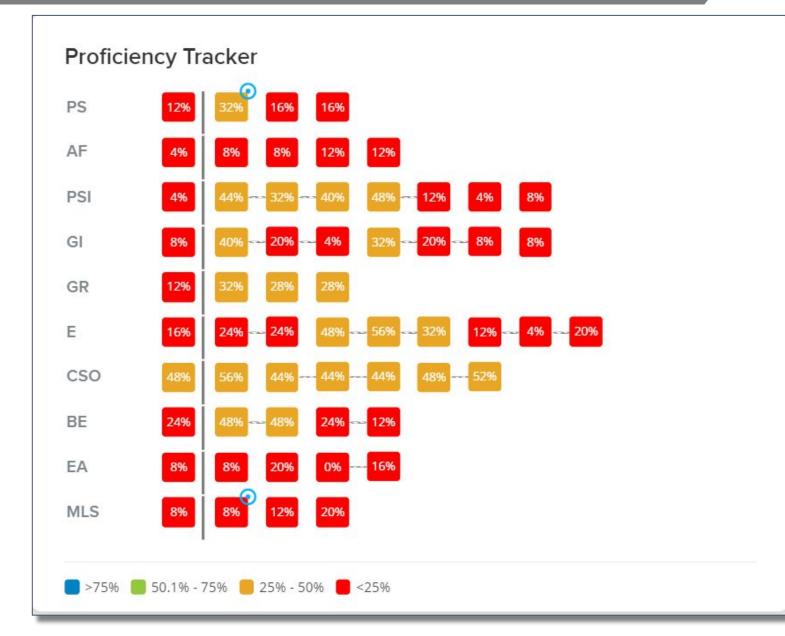
				ign Area Sc lements Sc		ping
Communicating Scales						
la (1): Providing Scales or	Ø Not Using	Beginning	Developing	Applying	Innovating	
Rubrics in a CBE Class	0	1.0	2.0	3.0	4.0	
		ll score Innovatir elf eval score Be	-			
Tracking Progress : 1.0	O Not Using	Beginning	Developing	Applying	Innovating	Ve
Ib (2): Tracking Student						
lb (2): Tracking Student Progress in a CBE Classr	0	1.0	2.0	3.0	4.0	
	Current overal	I score Applying	was entered at	06/01/2022		C
Progress in a CBE Classr	Current overal		was entered at	06/01/2022		6
Progress in a CBE Classr	Current overal Last teacher s	I score Applying	was entered at	06/01/2022		6
Progress in a CBE Classr Celebrating	Current overal Last teacher s	li score Applying elf eval score Be	was entered at ginning was ent	06/01/2022 ered at 05/27/2	2022	6



	1 1. Proficiency Scales	Design Area Score Developing	
	Communicating Scales		
	Ia (1): Providing Scales or O Not Using Be	ginning Developing Applying Innovating	
		was entered at 09/22/2021	
	Rubric Definitions for Developing The teacher is: • Utilizing proficiency scales that break the learning goals down into a progression of knowledge or skills		Verify?
	• Utilizing routines to encourage students' attentiveness to the proficiency scales (i.e. reviewing the scale at the	2.0 3.0 4.0 was entered at 06/01/2022	*
	beginning of class, end of class, etc)	ginning was entered at 05/01/2022	
-	 Creating student-friendly versions of proficiency scales Connecting students' personal goals with specific parts of proficiency scales 		
	When asked, the teacher can:		
	Describe the primary strategies used to provide scales or rubrics	Developing Applying Innovating	
Co	The teacher engages in activities that provide students with clear rubrics and scales without significant errors or	2.0 3.0 4.0	
	omissions. Evidence for this level of performance includes:	ng was entered at 05/01/2022	
I.	1. Referencing the scale throughout the unit	olying was entered at 08/30/2021	
a construction of the second s	2. Asking students to explain the proficiency scale in their own words		
	Etc		

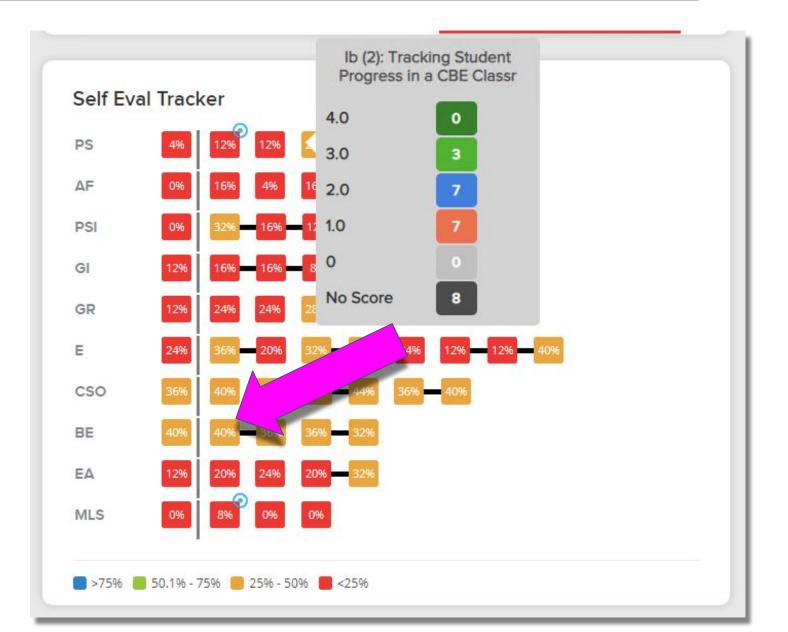
Summary of School-wide Observations





Summary of School-wide Observations







District Focus Areas

- Principals and Directors complete School Reflection
- Data used by District Leadership and Coaches to support

School Focus Areas

- Principal reviews Teacher Self-Reflection data to determine focus Elements
- Principal meets with Building Leadership Team to determine School Focus Areas

Teacher Professional Goals

- Teachers complete a Self-Reflection on 60 Elements
- Teacher sets Professional Goals on 1 to 3 Elements
- Tracks progress individually and within PLC



Professional Learning on Instructional Model



	WPS	Instr	uctional Model Teac	ther ×	+					-	×
\leftarrow	\rightarrow	C	☆ ● http	s://docs.	google.co	m/forms/c	d/e/1FAIpQ	LSdkt6D	Q \$ (0	:
			II. Assessme The teacher design proficiency scales a assessments and c	s and adm and helps s	inisters ass students und	essments th derstand the	relationships				
				Not Usi	ng Beg	inning	Developing	Applying	Innovating		
			lla. Obtrusive Assessments	0	(С	0	0	0		
			IIb. Student- Centered Assessments	0		С	0	0	0		
			IIc. Unobtrusive Assessments	0	(С	0	0	0		
			IId. Summative Scores	0	(С	0	0	0		
			III. Proficient The teacher design student's progress	s and exec	utes instruc	tional activit			/ that help		
					Not Using	Beginning	g Develop	ing Applyir	ig Innovatin	g	
			IIIa. Chunking (E6)	0	0	0	0	0		
			IIIb. Processing (E	7)	0	0	0	0	0		
			IIIc. Recording/Repres (E8)	senting	0	0	0	0	0		
			IIId. Structured Pr (E9)	actice	0	0	0	0	0		
			IIIe. Similarities/Dissir (E10)	milarities	0	0	0	0	0		

WPS Instructional Model Teacher Self-Reflection Summary Chart

I. Proficiency Scales The teacher designs and communicates pro		dents understand	the progression of	f knowledge they	FEEDBACK
are expected to master for specific domains Communicating Scales					
la Providing Scales (E1)	Not Using	Beginning	Developing	Applying	Innovating
Tracking Progress		1	1	1.144.7.1.0	
Ib Tracking Progress (E2)	Not Using	Beginning	Developing	Applying	Innovating
Celebrating Success	iner comb	1 0088	Deteloping	1.1001118	innerating
Ic Celebrating Success (E3)	Not Using	Beginning	Developing	Applying	Innovating
II. Assessment and Feed The teacher designs and administers assess students understand the relationships betw	ments that accurately meas				FEEDBACK
Using Obtrusive Assessments					
lla Obtrusive	Not Using	Beginning	Developing	Applying	Innovating
Using Student-Centered Assessn	nents				
IIb Student-Centered Assessments	Not Using	Beginning	Developing	Applying	Innovating
Using Unobtrusive Assessments					
IIc Unobtrusive	Not Using	Beginning	Developing	Applying	Innovating
Generating Current Summative S	Scores				
IId Summative Scores	Not Using	Beginning	Developing	Applying	Innovating
III. Proficiency Scale Inst The teacher designs and executes instructio levels of specific proficiency scales.		d virtually that he	elp student's progra	ess through the	CONTENT
Direct Instruction					
IIIa Chunking (E6)	Not Using	Beginning	Developing	Applying	Innovating
IIIb Processing (E7)	Not Using	Beginning	Developing	Applying	Innovating
IIIc Recording/Representing (E8)	Not Using	Beginning	Developing	Applying	Innovating
Structure Practice and Knowledg		L Startes	I	1	1
IIId Structured Practice (E9)	Not Using	Beginning	Developing	Applying	Innovating
IIIe Similarities/Dissimilarities (E10)	Not Using	Beginning	Developing	Applying	Innovating
Complex Tasks		1			1
IIIf Complex Tasks (E12)	Not Using	Beginning	Developing	Applying	Innovating
Supporting Claims					
IIIg Claims (E14)	Not Using	Beginning	Developing	Applying	Innovating
IV. General Instruction			elp students refresł		CONTENT

Westminster Public Schools Where Education is Personal

Professional Learning on Instructional Model

			SC	HOOL AV	ERAGES	6			
Click school name for individual detailed results	Total Observations	Overall	Equitable Learning	High Expectations	Supportive Learning	Active Leaming	Progress Monitoring	Well-Managed	Digital Learning
ECC	0							-	
Fairview	40	2.41	2.69	2.40	2.41	2.27	2.18	2.98	1.32
Flynn	28	2.57	2.80	2.39	2.57	2.53	2.46	2.86	1.87
EM Day	48	2.39	2.62	2.32	2.39	2.37	2.14	2.69	1.72
Harris Park	36	2.39	2.55	2.36	2.39	2.28	2.30	2.58	1.74
Hodgkins	25	2.59	2.74	2.46	2.59	2.59	2.37	3.06	1.43
Mesa	49	2.92	3.24	2.79	2.92	2.88	2.65	3.57	1.60
Metz	35	2.90	3.20	2.89	2.90	2.89	2.60	3.36	1.89
Sherrelwood	49	3.16	3.41	3.16	3.16	2.92	3.01	3.58	2.28
Skyline Vista	33	2.65	2.98	2.51	2.65	2.74	2.10	3.27	1.39
Sunset Ridge	39	2.76	2.91	2.67	2.76	2.69	2.59	3.39	1.48
Tennyson Knolls	54	2.63	3.01	2.41	2.63	2.62	2.30	3.10	1.70
CO STEM	44	2.93	3.13	2.84	2.93	2.86	2.57	3.20	2.51
ISC	0								
WALS	42	2.53	2.87	2.39	2.53	2.63	1.95	3.29	1.20
Ranum	51	2.48	2.64	2.30	2.48	2.44	2.33	2.69	2.06
Scott Carpenter	32	2.79	2.98	2.60	2.79	2.72	2.63	3.15	2.14
Shaw Heights	106	3.07	3.30	3.03	3.07	3.01	2.80	3.26	2.64
HLHS	29	3.00	3.44	3.02	3.00	2.57	2.81	3.29	2.29
WHS	54	2.98	3.17	2.94	2.98	2.82	2.84	3.23	2.36
District	794	2.72	3.01	2.67	3.17	2.69	2.51	3.16	1.95
	Ranked =		3	5	1	4	6	2	7
ELEOT National		2.79	2.68	2.81	3.05	2.95	2.76	3.11	1.88
Spring 2015 WP S Data			2.56	2.50	2.86	2.58	2.52	2.87	2.07

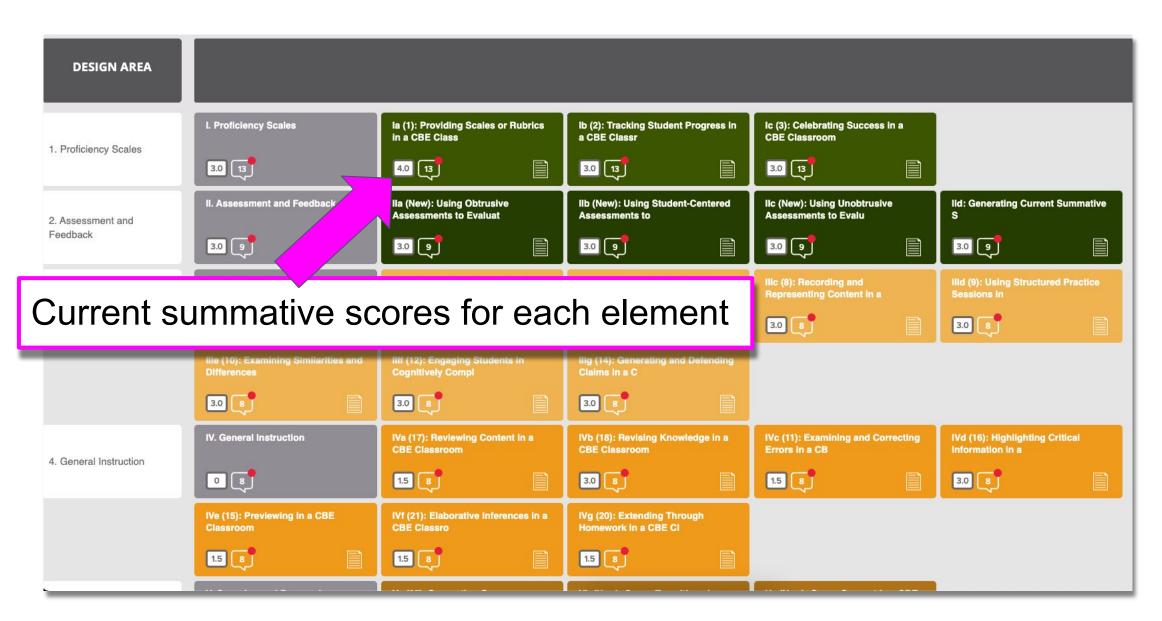


Classroom Observation System with Teacher Input

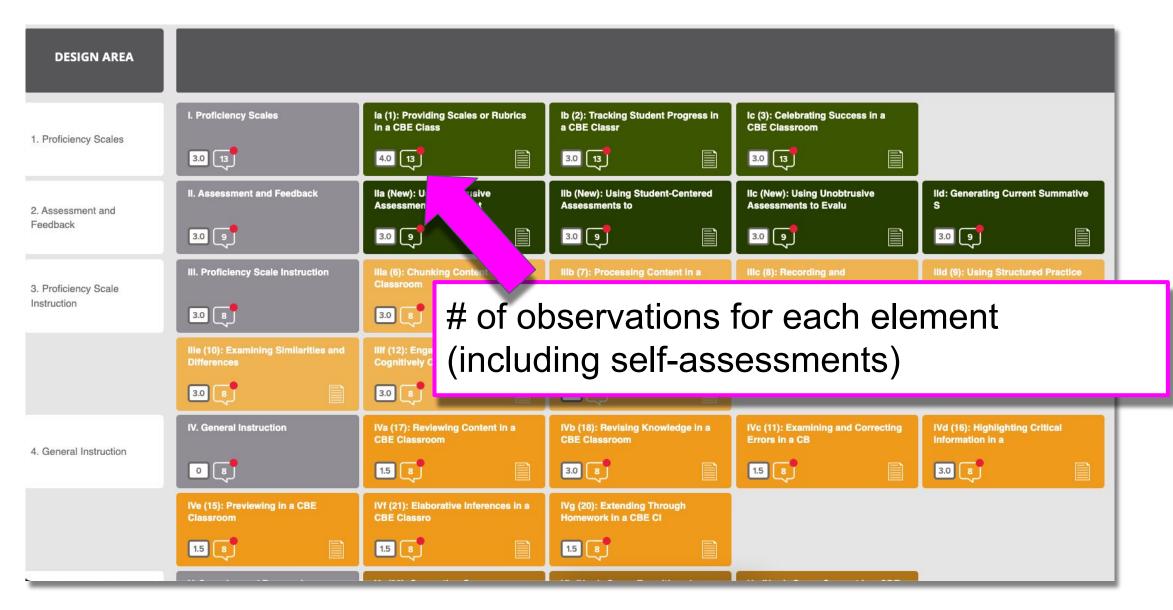


. Proficiency Scales	la (1): Providing Scales or Rubrics in a CBE Class	lb (2): Tracking Student Progress in a CBE Classr	Ic (3): Celebrating Success in a CBE Classroom	
3.0 [13]	4.0 [13]	3.0 [13]	3.0 [13]	
I. Assessment and Feedback	lla (New): Using Obtrusive Assessments to Evaluat	llb (New): Using Student-Centered Assessments to	lic (New): Using Unobtrusive Assessments to Evalu	lld: Generating Current Summative S
3.0 9	30 Q	3.0 📮	3.0 📭	3.0
II. Proficiency Scale Instruction	ilia (6): Chunking Content in a CBE Classroom	lilb (7): Processing Content in a CBE Classroom	llic (8): Recording and Representing Content in a	IIId (9): Using Structured Practice Sessions in
3.0 😝	3.0 📮	3.0 📑	30 📭	3.0 📑
lle (10): Examining Similarities and Differences	llif (12): Engaging Students in Cognitively Compl	ilig (14): Generating and Defending Claims in a C		
3.0 📮 📄	30 📳	3.0 📑		
V. General Instruction	IVa (17): Reviewing Content in a CBE Classroom	IVb (18): Revising Knowledge in a CBE Classroom	IVc (11): Examining and Correcting Errors in a CB	IVd (16): Highlighting Critical Information in a
■ [8]	1.5 📳	3.0 📳 📄	1.5 📭	3.0 📳
Ve (15): Previewing in a CBE Classroom	IVf (21): Elaborative Inferences in a CBE Classro	IVg (20): Extending Through Homework in a CBE Cl		
15 👔	1.5 8	15 💽		
	3.0 13 . Assessment and Feedback 3.0 9 1. Proficiency Scale Instruction 3.0 8 le (10): Examining Similarities and eliferences 3.0 8 . General Instruction 0 8 /e (15): Previewing in a CBE classroom	In a CBE Class 30 31 32 4.0 13 4.0 13 4.0 13 4.0 13 4.0 13 4.0 13 4.0 13 4.0 13 13 14.0 13 15	In a CBE Class a CBE Classr 30 13 4.0 13 4.0 13 4.0 13 31 13 32 13 4.0 13 32 13 4.0 13 32 13 4.0 13 4.0 13 5.0 14 4.0 15 5.0 15	In a CBE Class a CBE Classr CBE Classroom 30 1

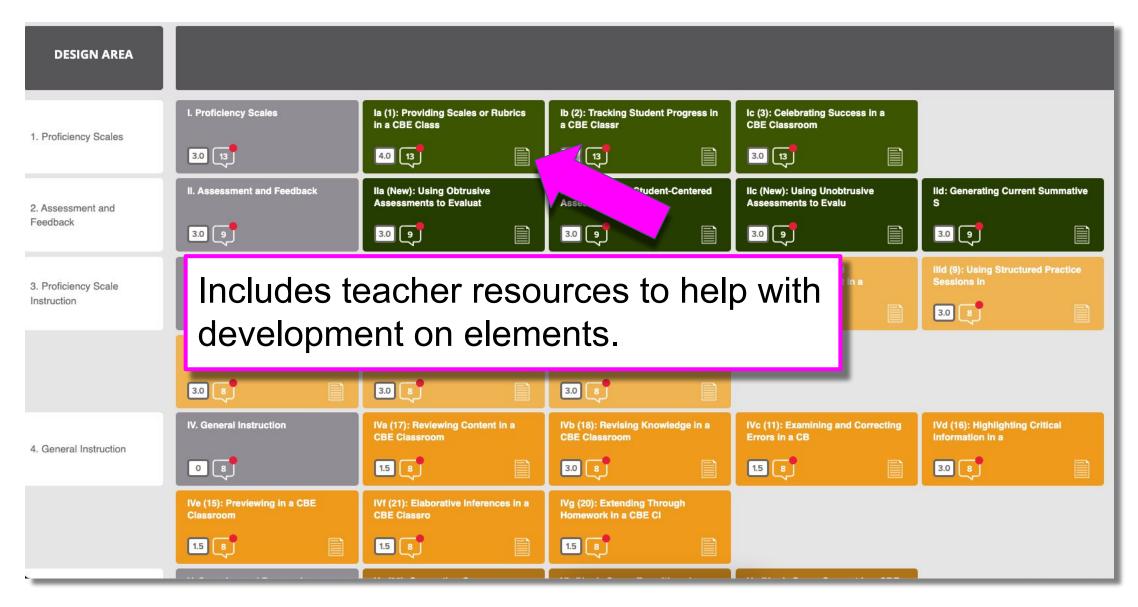














John E. Flynn A Marzano Academy

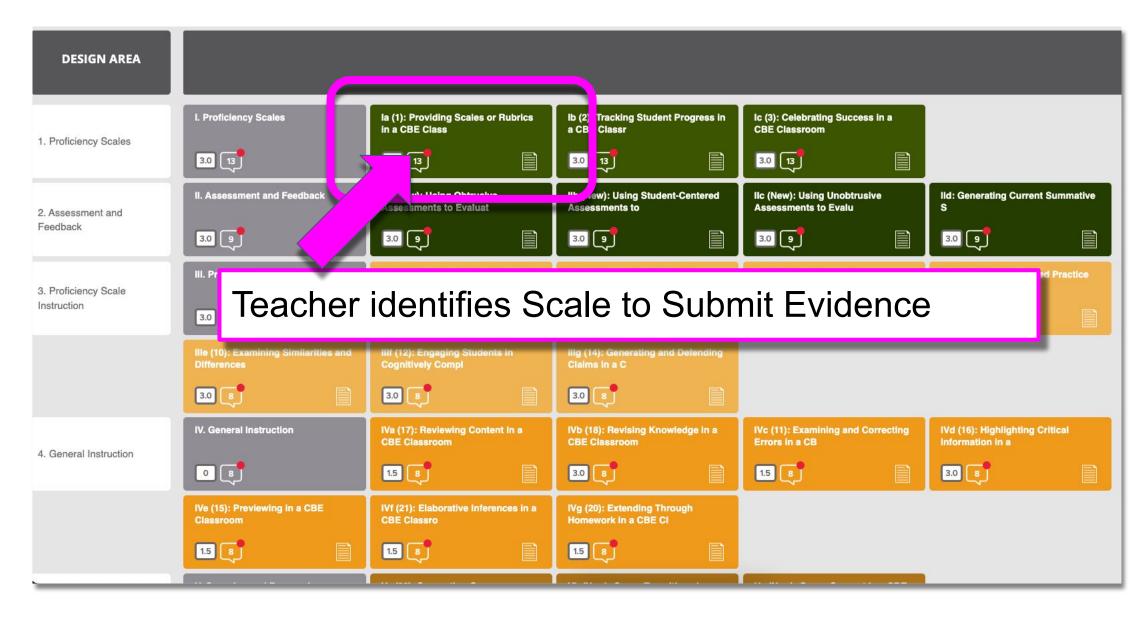
A Case Study











Professional Learning on Instructional Model





TABLE OF CONTENTS What Does It Look Like When You Are Using Proficiency Scales?... What You Should Understand and Be Able To Do ... STRATEGIES ... Identify the Focus of Standards... Understand the Nature of Proficiency Scales... Avoid the Use of Ineffective Scales. Design Proficiency Scales that Focus on Declarative Knowledge... Design Proficiency Scales that Focus on Mental Procedures... Design Proficiency Scales that Focus on Psychomotor Procedures Design Proficiency Scales that Focus on Cognitive Analysis Skills. Design a Small Set of Proficiency Scales for the Year Design Student-Friendly Versions of Proficiency Scales. DETERMINE YOUR STATUS & GROWTH REGARDING THIS ELEMENT Tracking Progress Over Time... Strategy Reflection Log .. Teacher Survey for Providing Proficiency Scales . 36 STUDENT SURVEYS 38 Elementary School. High School . REFERENCES

Teacher Submitted Evidence of Element 1a: Providing Scales and Rubrics to Students

LI.08.R1.02 -Analyzing Ideas and Theme

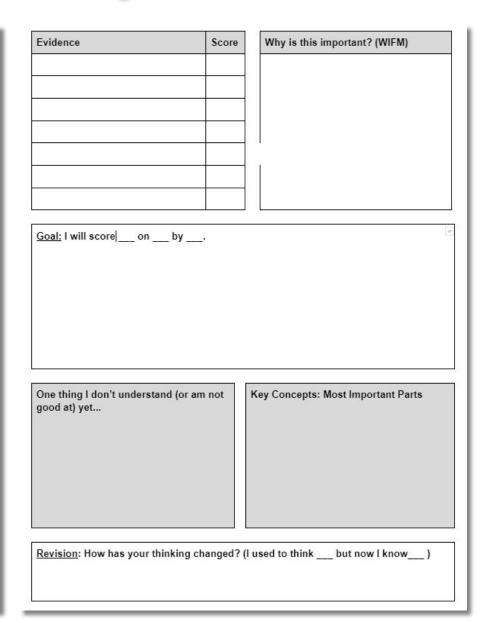
LI.07.R3.09 - Comparing Texts				2	1
3.0 E text	Describe how a main idea or theme develops over the course of a				
2.0	Explain the main idea or theme of a text and what the text is mostly about.				
2.0	Summarize what an author says about a topic.				
	Describe a main idea or theme's relationship to other elements of a citing text evidence.				
2.0	Explain that themes are ideas about life that an author is trying to express and may want a reader to connect to his or her own life.				
2.0	Describe connections between important details and the main idea or theme of a text.				3
2.0	Identify how categories of details are connected to the main idea or theme of a text.				
2.0	Analyze how a text makes connections among and distinctions between individuals, ideas, or events.				

AIT- Describe the relationships among specific details from Frederick Douglas' Narrative of the Life of Frederick Douglas, An American Slave that communicate the main idea of knowledge leading to freedom.

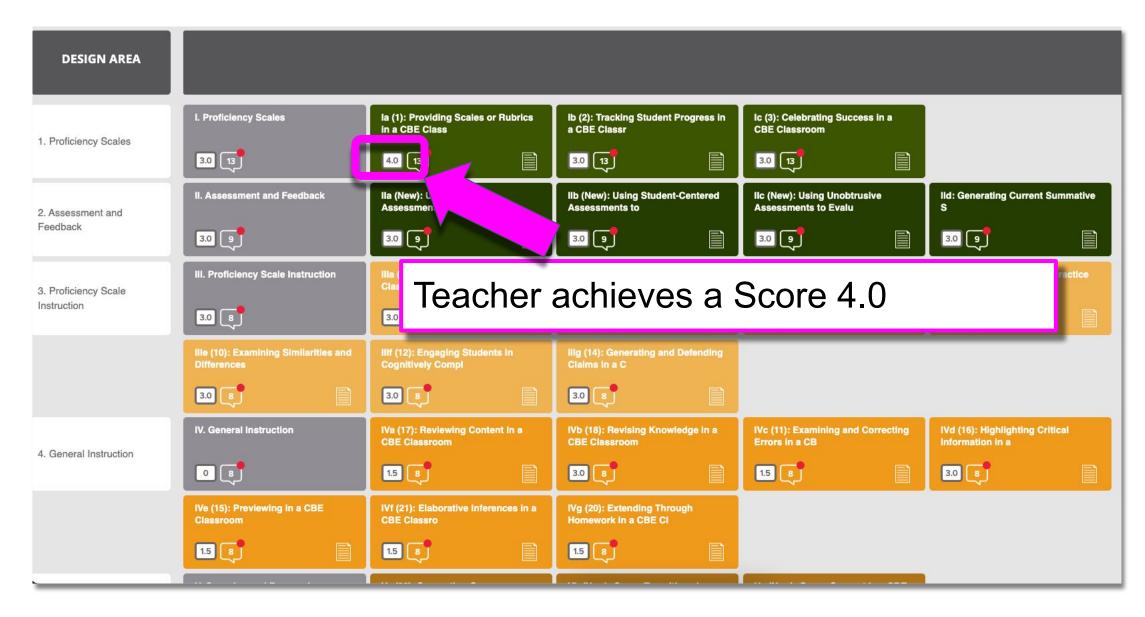
AIT2- Explain how the character's words, actions, and feelings; the setting; and the plot in Mildred D. Taylor's Roll of Thunder, Hear My Cry support the theme of the importance of family.

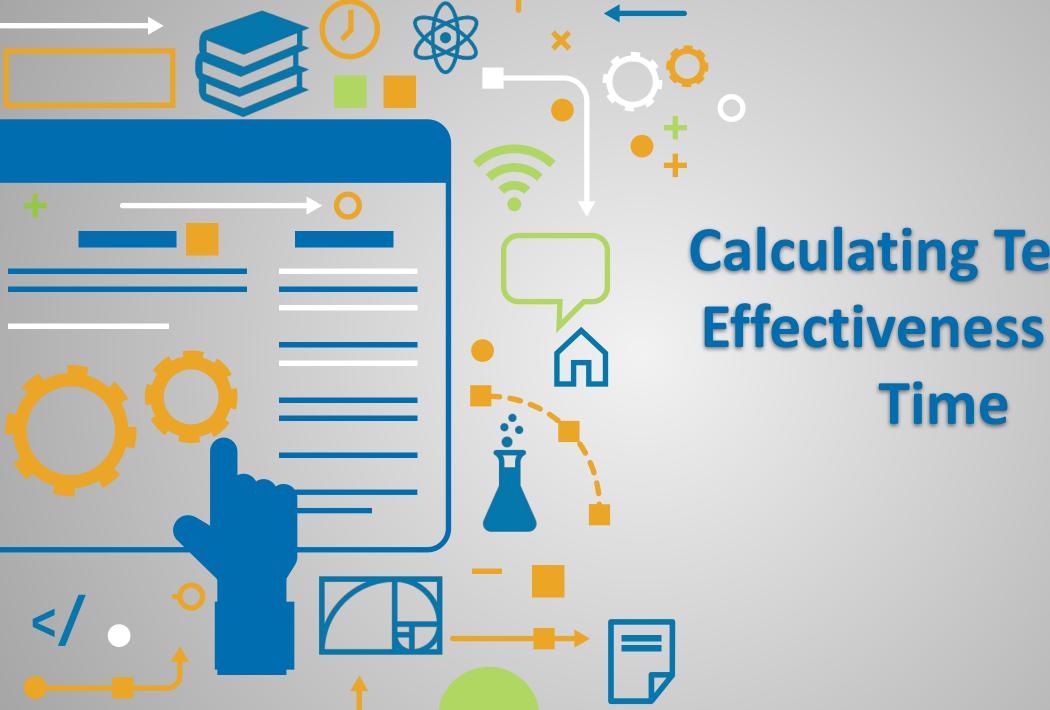
Vocabulary

Word	Meaning	Rating			
Main Idea		1 2 3 4			
Theme		1 2 3 4			
Plot		1 2 3 4			
Setting		1 2 3 4			
Analyze		1 2 3 4			

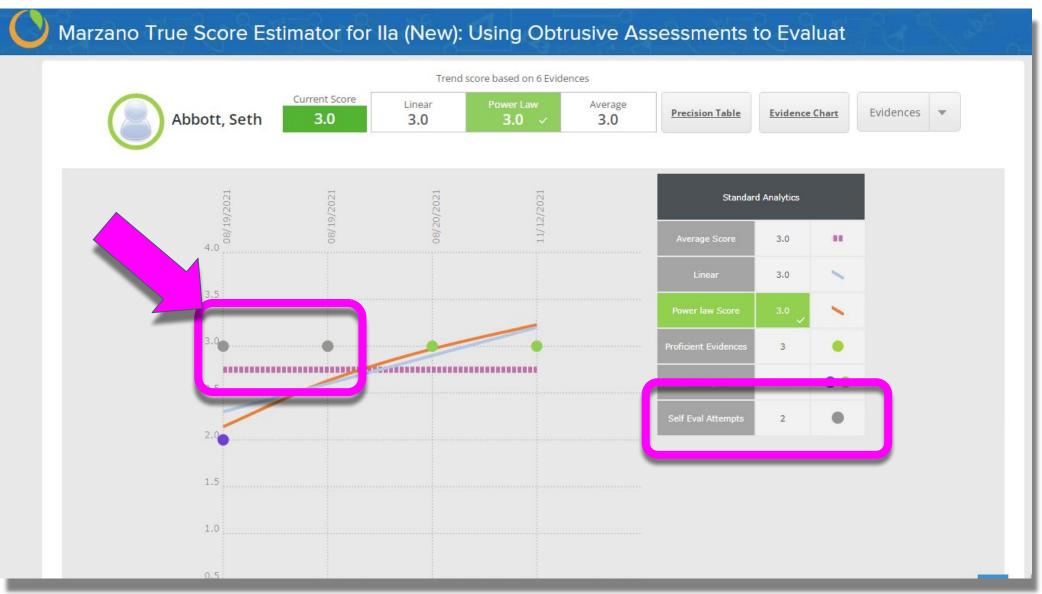




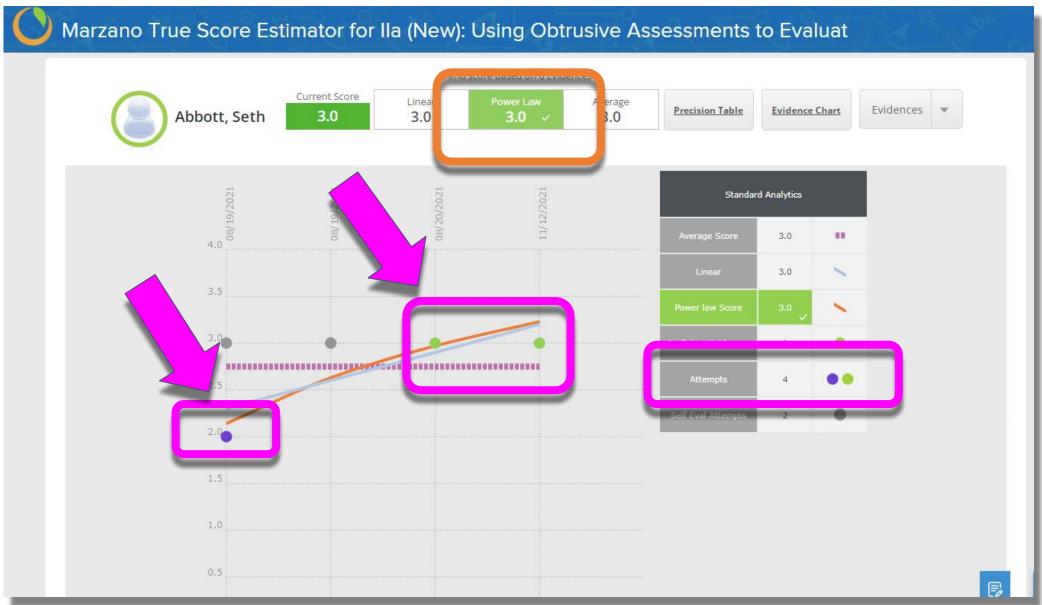








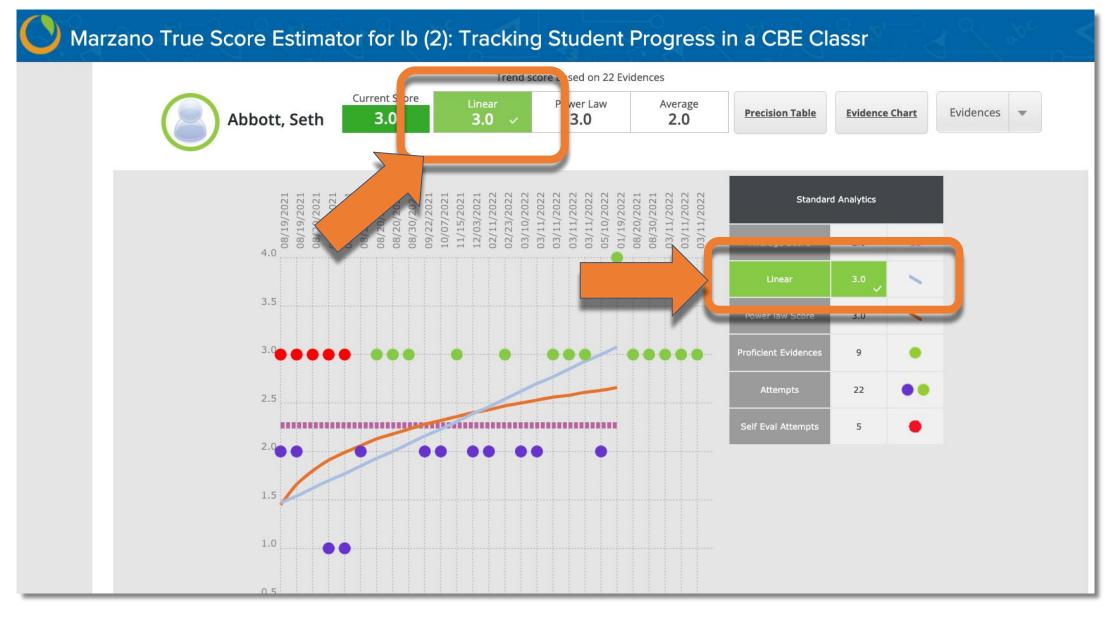






Marzano True Score Estimator for IIa (New): Using Obtrusive Assessments to Evaluat Current Score Linear erage **Evidence Chart** Evidences **Precision Table** Abbott, Seth 3.0 3.0 3.0 3.0 Standard Analytics 110 3.0 4.0 3.0 3.5 3.0 4 2.5 0 Self Eval Attempts 2 2 1.5 1,0 0.5 B







Session Context

- Why Competency-Based Education?
- Why a New Model for Teacher Observation and Evaluation?

Key Components to Personalized, Competency-Based Teacher Development

- Founded on a Competency-Based Instructional Model
- Utilizes an Observational System that Does Not Rely Solely on Administrator Observation
- Reflects Competency-Based Practices for Adults and Students Alike

Case Study: Westminster Public Schools

Wrap-up





INSTITUTE Symposium

OCTOBER 24 – 26, 2022 | VIRTUAL

Thank you for joining us!

Share Your Thoughts Participate in our one-minute poll (link in chat box)

