



# **An Introduction to K-12 Competency-Based Education**

**May 12, 2020**

**3:00 - 4:00 pm ET**

**Susan Patrick, Aurora Institute, @SusanDPatrick**

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# Presenters



**Susan Patrick**  
**President & CEO**  
**Aurora Institute**



**Eliot Levine**  
**Research Director**  
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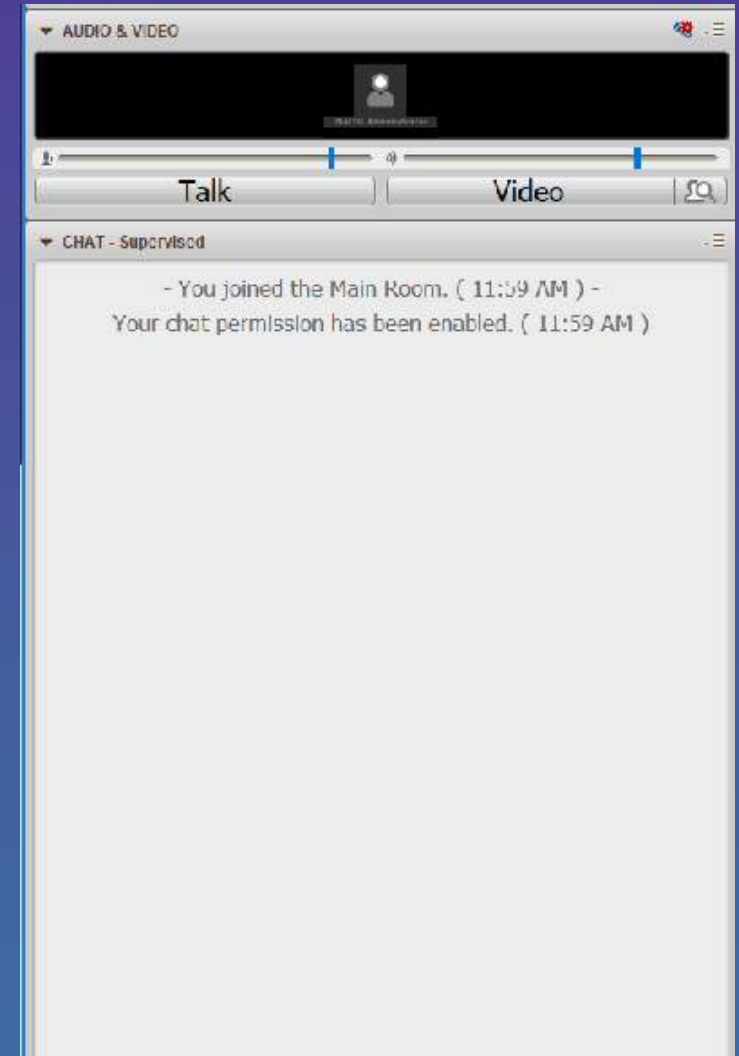
**Damarr Smith**  
**Project Manager of**  
**Competency-Based Education**  
**Chicago Public Schools**

# Using The Chat Box

Now – We invite you to share your name, organization, and location. If you are shifting to CBE, please share your work in CBE.

During Webinar – Any questions or comments

End of Webinar – We will invite you to share:  
(1) One step you want to take toward CBE, and  
(2) Resources that would help you do that

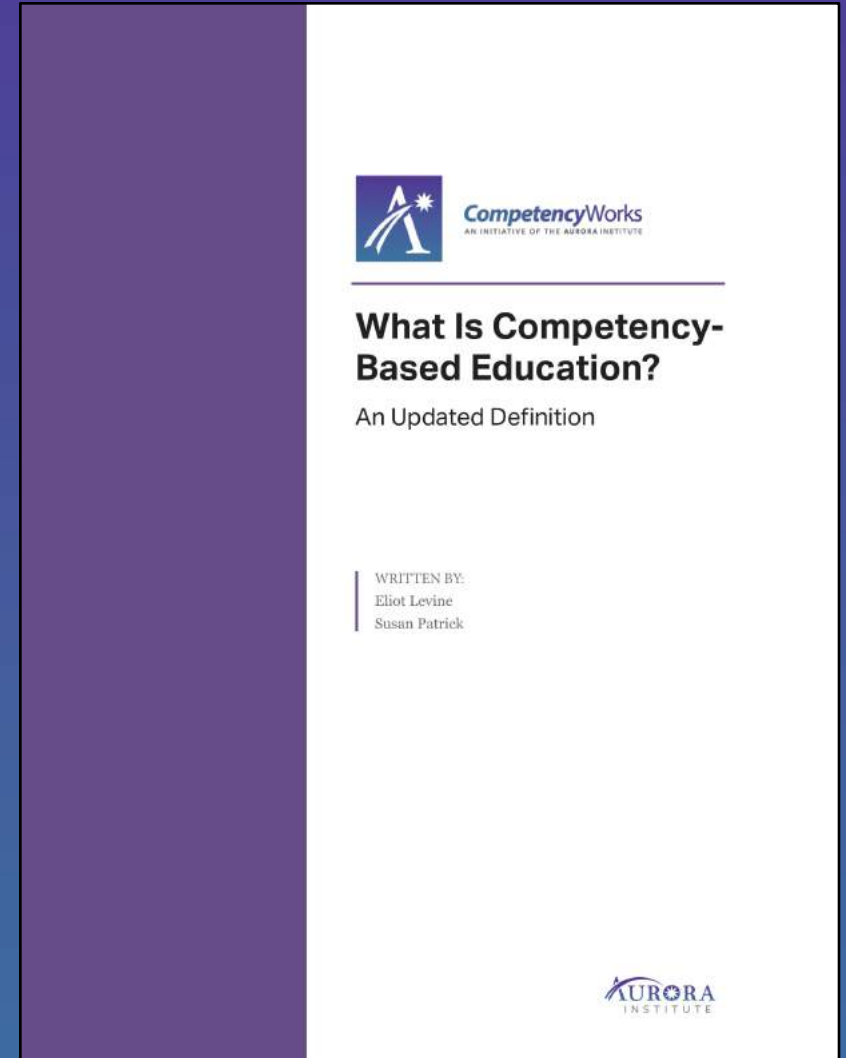


# Guiding Questions

- What is competency-based education? What isn't it?
- Why should we change the system of learning?
- How is CBE advancing across the country?
- What is the relationship between CBE and personalized learning?
- What policies are needed to catalyze CBE?
- What resources are available to guide transformation toward CBE?

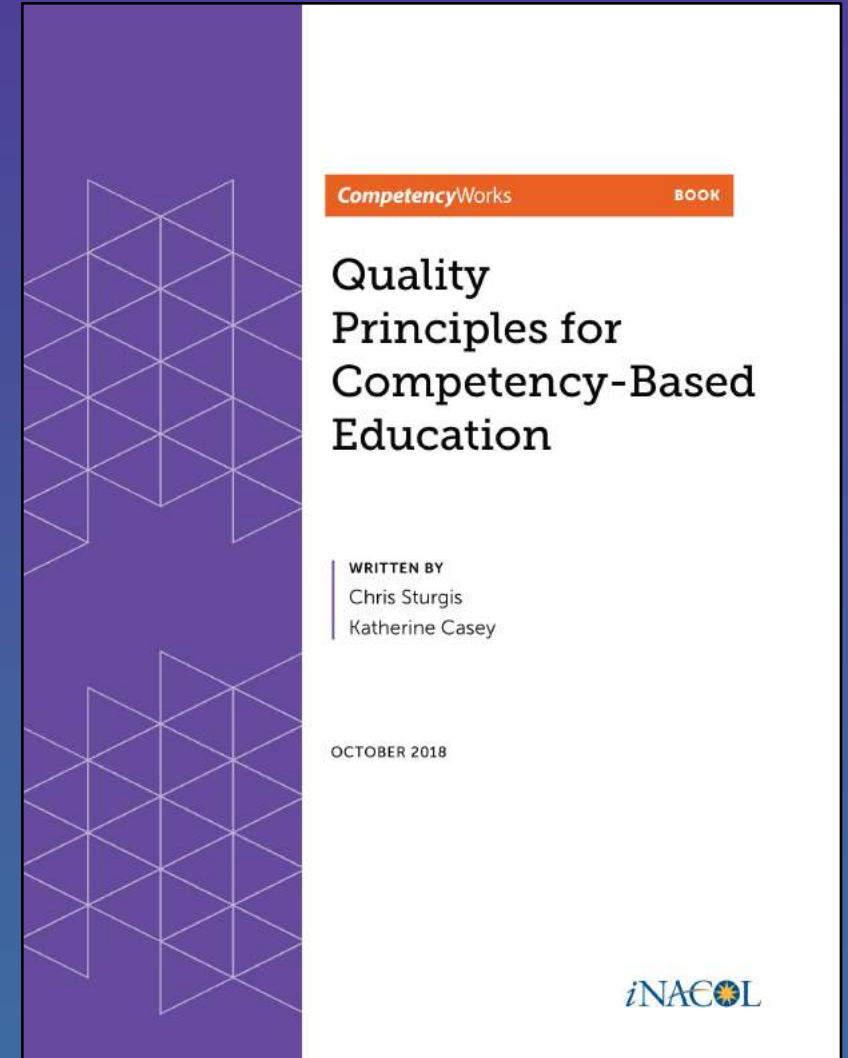
# Definition of Competency-Based Education

1. Students are empowered daily to make important decisions about their learning experiences, how they will create and apply knowledge, and how they will demonstrate their learning
2. Assessment is a meaningful, positive, and empowering learning experience for students that yields timely, relevant, and actionable evidence



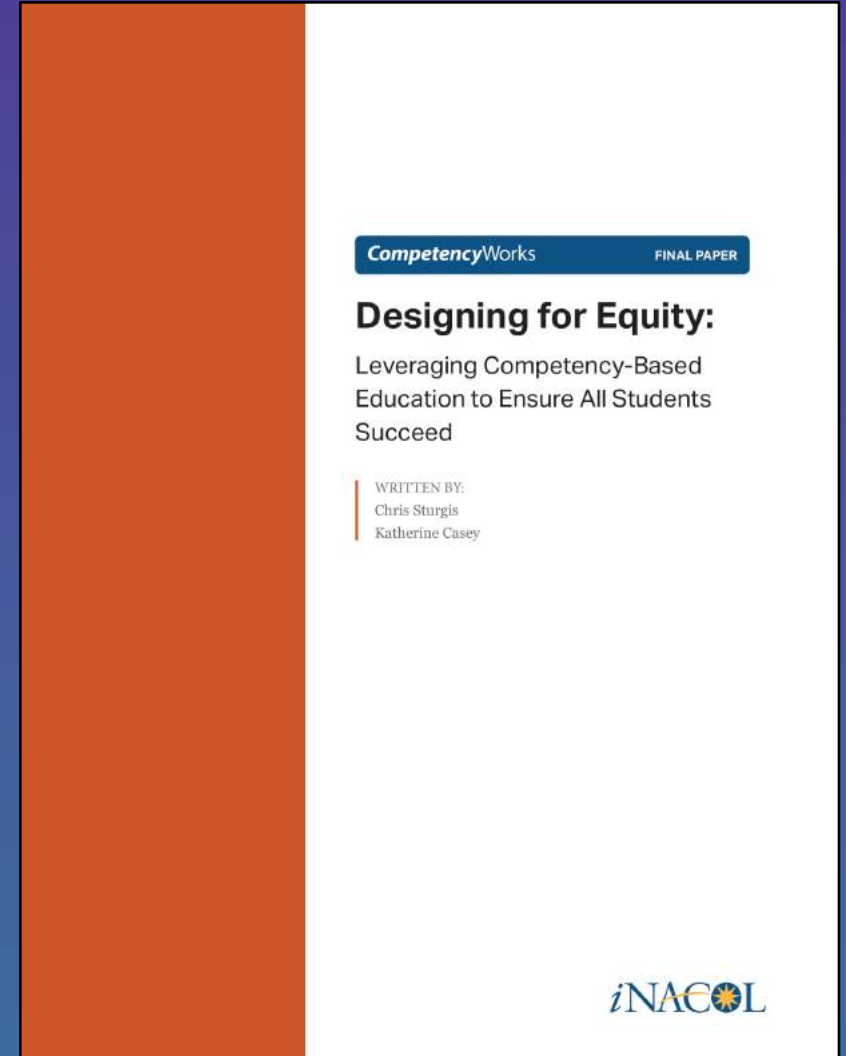
# Definition of Competency-Based Education

3. Students receive timely, differentiated support based on their individual learning needs
4. Students progress based on evidence of mastery, not seat time
5. Students learn actively using different pathways and varied pacing



# Definition of Competency-Based Education

6. Strategies to ensure equity for all students are embedded in the culture, structure, and pedagogy of schools and education systems
7. Rigorous, common expectations for learning (knowledge, skills, and dispositions) are explicit, transparent, measurable, and transferable

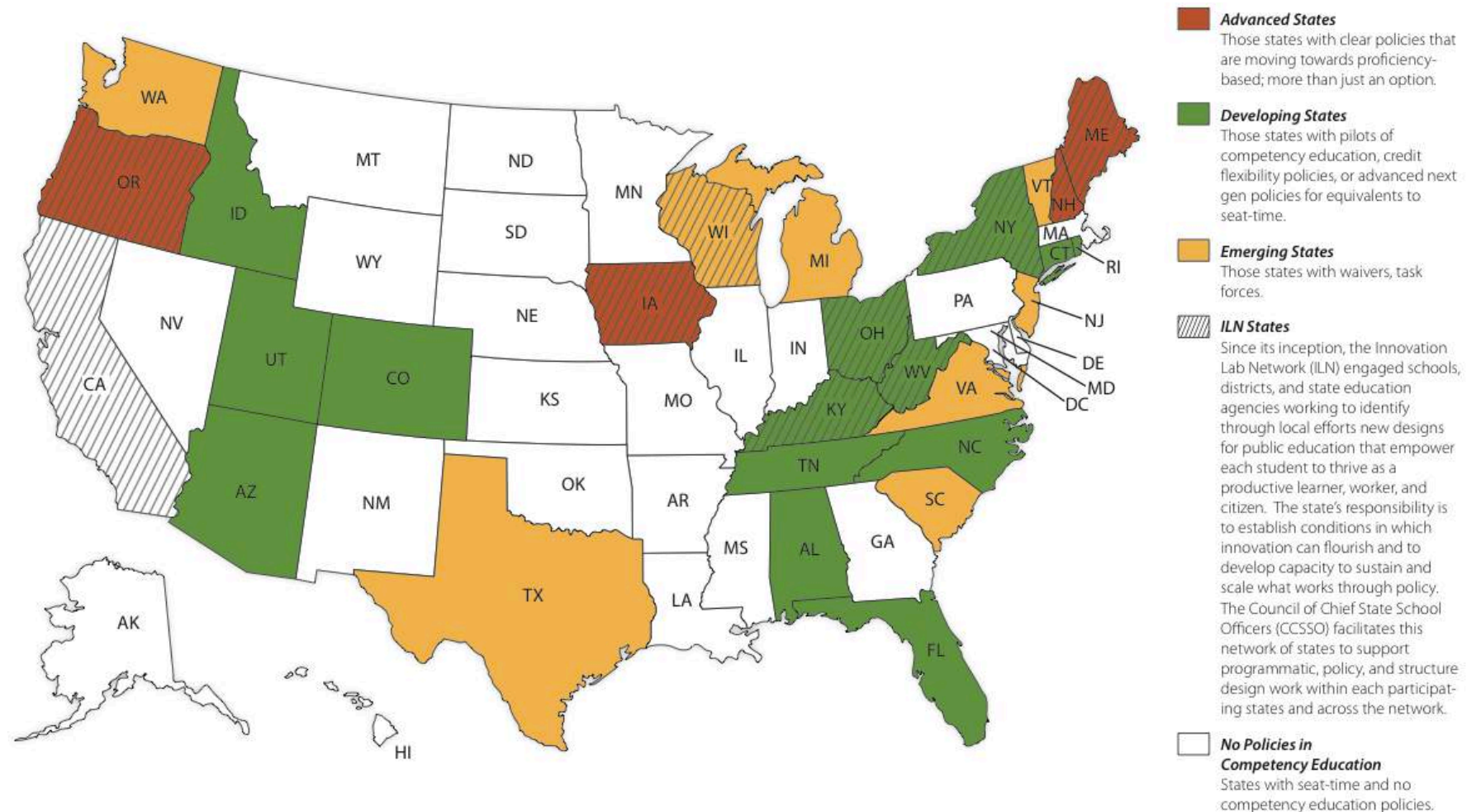




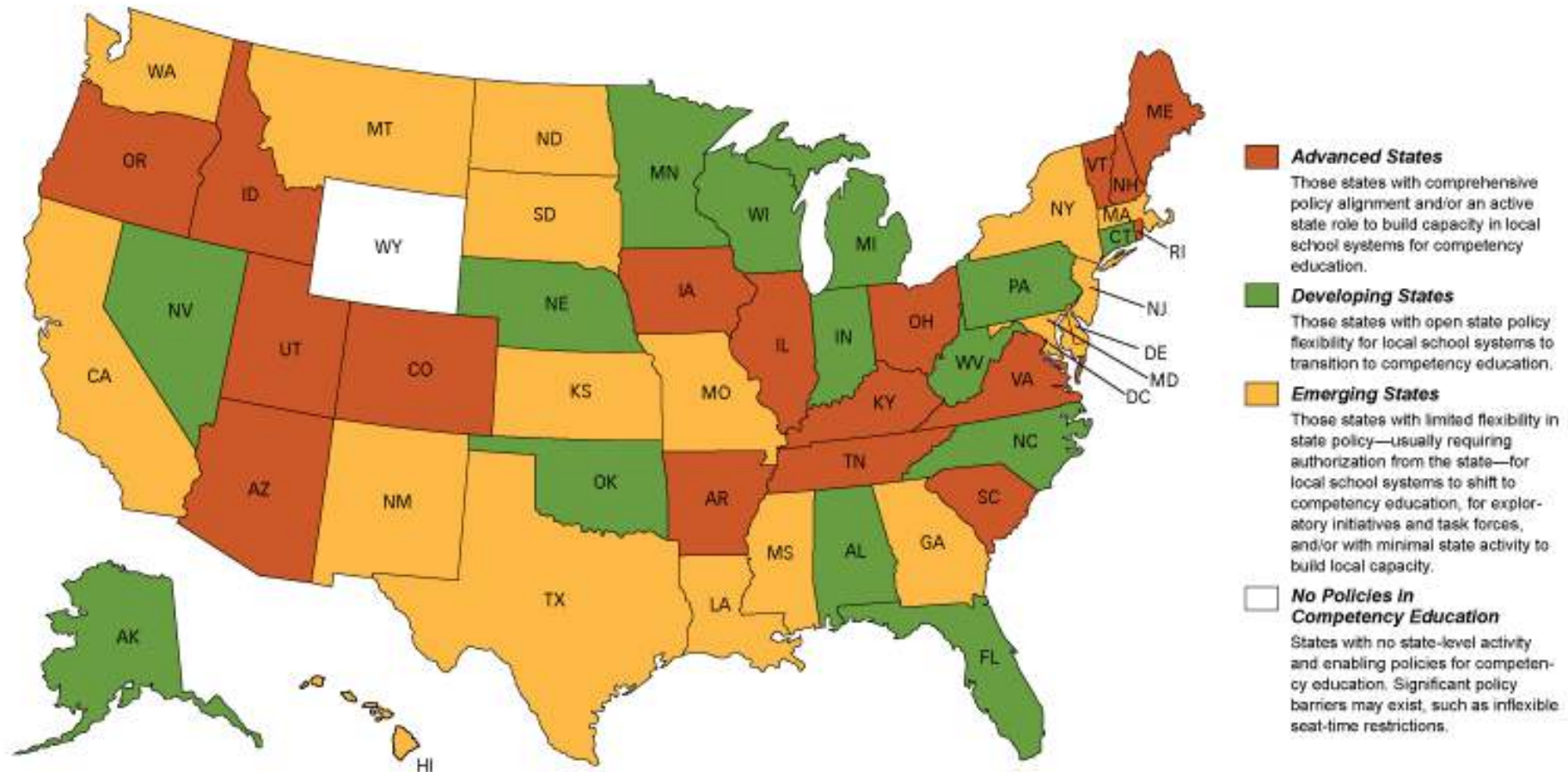
# How Is Competency-Based Education Advancing Across The Country?



# Competency-Based Education State Policy 2012



# Competency-Based Education State Policy 2019





# Why Do We Need To Change The System of Learning?

# Districts and Schools Turn to Competency-Based Education for Many Reasons

- Equity
- Make sure all students learn
- Deeper learning
- More personalized opportunities
- Global competitiveness
- Flaws of the traditional system



# Ten Flaws of the Traditional System



**Narrow set of  
academic outcomes**



**Variable expectations**



**Fixed mindset**



**Opaque learning  
objectives**



**Compliance-based**



**Grading practices with mixed  
and misleading messages**



# Ten Flaws of the Traditional System



**Time-based**



**Targets supports to students whose needs are well above or below the norm**



**Focus on extrinsic motivation**



**Emphasizes one-size-fits-all summative assessments**



# Competency-Based Education: What It Is and What It Isn't

# Ten Distinguishing Features of CBE

## Purpose and Culture



Districts and schools make a commitment to be responsible for all students mastering learning expectations



Student success outcomes are designed around preparation for college, career, and lifelong learning



Districts and schools nurture empowering, inclusive cultures of learning



# Ten Distinguishing Features of CBE

## Pedagogy



**Students receive timely and differentiated instruction and support**



**Pedagogy emphasizes meeting students where they are and building intrinsic motivation**



**Assessments are embedded in the personalized learning cycle and aligned to outcomes including the transfer of knowledge and skills**

# Ten Distinguishing Features of CBE

## Structure



Schools are transparent and explicit about learning expectations, the level of performance for mastery, and student progress



Strategies for communicating progress support the learning process and student success



Learners advance by attaining mastery through personalized learning pathways

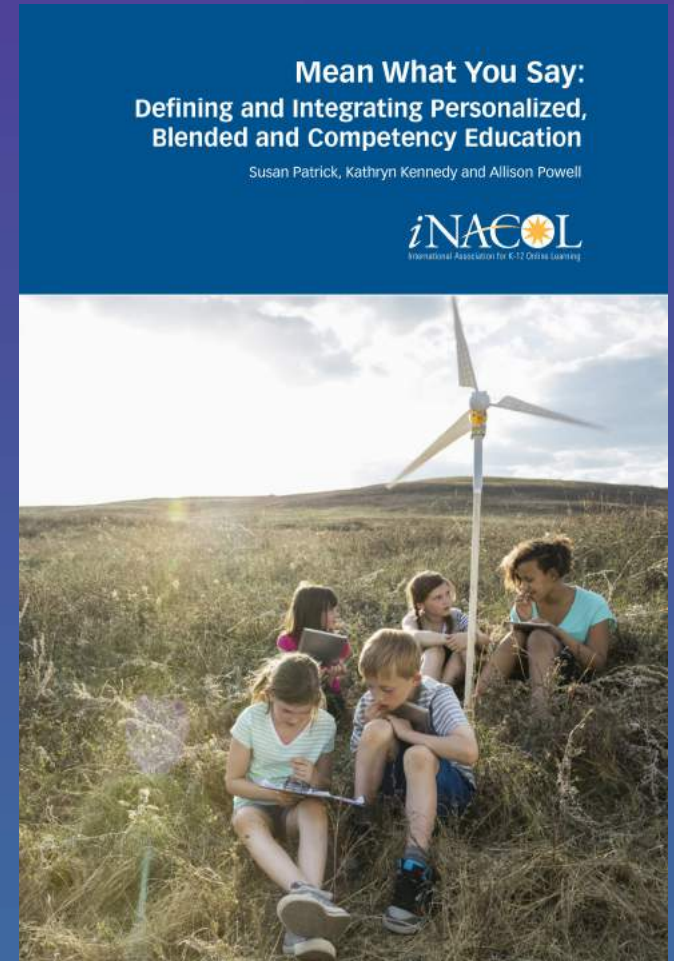


Calibration ensures consistency in expectations of what it means to master knowledge and skills



# What Is The Relationship Between Competency-Based Education and Personalized Learning?

**Personalized learning is tailoring learning for each student's strengths, needs, and interests – including enabling student voice and choice in what, how, when, and where they learn – to provide flexibility and supports to ensure mastery of the highest standards possible.**



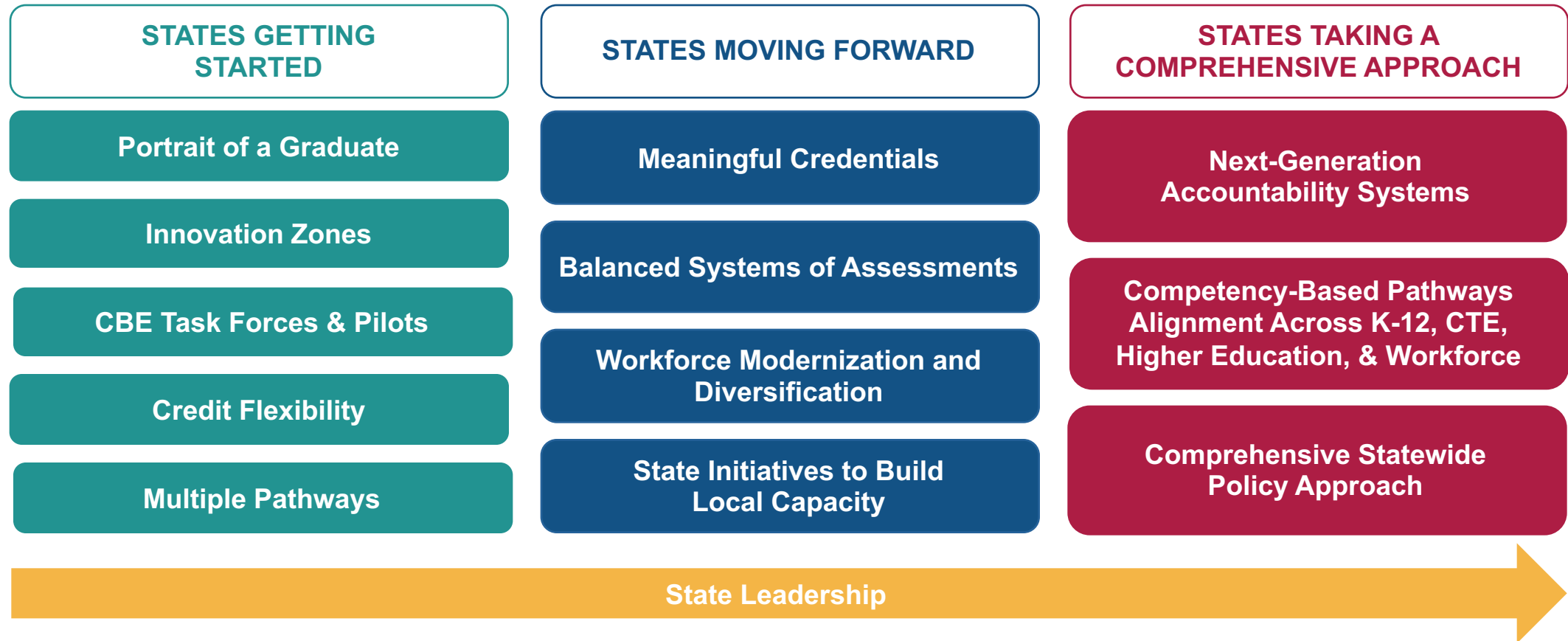
# Personalized Learning & CBE Work Together

- Without competency-based education, personalized learning may result in variable achievement
- Without personalization, it's unlikely that all students will reach outcomes



# What Policies Are Needed To Catalyze Competency-Based Education?

# State Policy: Entry Points to Create Personalized, Competency-Based Systems



# Q&A

**Please type your questions in  
the chat box.**





# Competency- Based Education



Chicago  
Public  
Schools

# Agenda

- Context Matters
- There isn't one way to do this
- Balance between Alignment and Autonomy
- The Role Central Office Can Play



# Number of Districts Implementing CBE in Illinois

Currently, Chicago Public Schools is one of 47 districts in Illinois that is implementing competency-based education.

[Details found on the ISBE CBE Pilot Website](#)

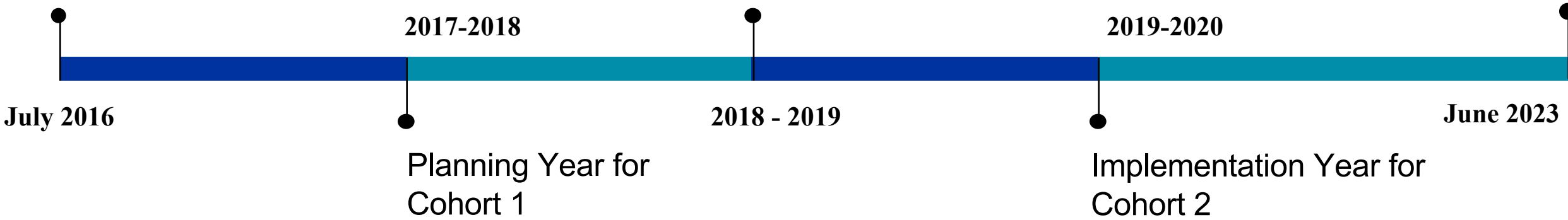


# CBE Pilot Timeline



Postsecondary Workforce  
Readiness Act creates  
the Competency-Based  
Education Pilot.

Implementation Year for  
Cohort 1 and Planning  
year for Cohort 2



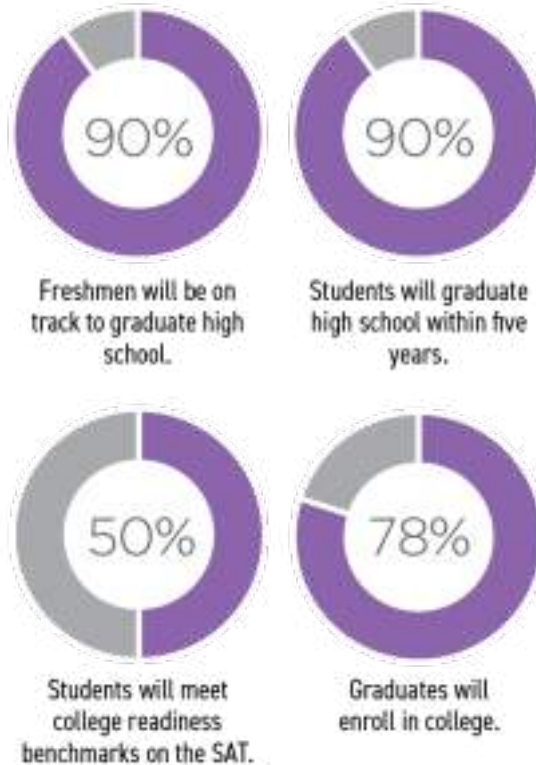
# CPS CBE Pilot Schools

Approval year	High school	Initial pilot students	Scope of Initial implementation
2018	Gwendolyn Brooks	Grades 7-12	Math and Academic Center High School Courses
2018	Southside Occupational High school	Ages 16-21	All courses school-wide
2018	Consuella B. York High School	Ages 18-21 selected cohort	All courses provided to student cohort
2018	Juarez Community Academy	Grades 9-12	All courses school-wide
2018	Payton	Grades 9-12	All courses school-wide
2018	Lindblom	Grades 7-12	CTE courses
2019	Curie High School	Grades 9-12	World Language courses
2019	Disney II High School	Grades 7-11	All core courses provided
2019	Northside College Prep	Grade 9 opt-in cohort	All courses provided to student cohort
2019	Phoenix Military Academy	Grade 9 opt-in cohort	English provided to student cohort
NA	Hyde Park Academy	Grades 9-12	All courses school-wide



# CPS Five Year HS Goals & Core Values

## HIGH SCHOOL



## CPS Core Values



### Student Centered

We place students at the center of everything we do.



### Whole Child

We support our students so they are healthy, safe, engaged, and academically challenged.



### Equity

We eliminate barriers to success and ensure equitable opportunities for all students.



### Academic Excellence

We provide diverse curriculum and programs with high academic standards to prepare students for future success.



### Community Partnership

We rely on families, communities, and partners in every neighborhood to shape and support our shared mission.



### Continuous Learning

We promote an environment of continuous learning throughout CPS for students, teachers, leaders, and district staff.



# CBE Focuses on the Journey to Proficiency



## Multiple Paths

*You can demonstrate proficiency through tests, projects, or even out of school work.*

## Multiple Paces

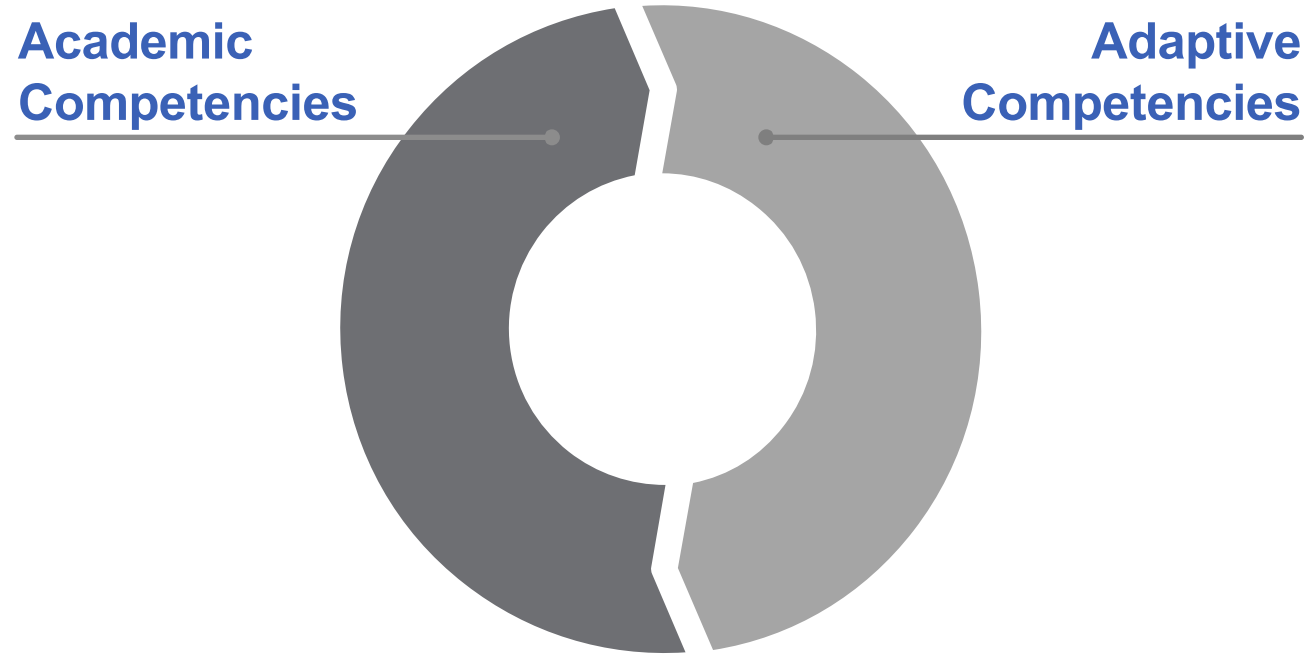
*You can advance early if you demonstrate proficiency. If it takes you longer, it doesn't count against you. The ultimate goal is to be proficient, no matter how long it takes.*

## Support and Intervention

*Teachers use assessments to see how they need to support you. Failure isn't a grade, it's part of the learning process.*



# Two Sets of Competencies in CBE



## Comprehensive

*You need to be proficient in every competency.*

## Higher-Order

*To be proficient, you need not only to recall, but apply skills and knowledge*

## Transferable









*Skills and knowledge you're taught and assessed on are needed to succeed in college, career, and life*





# There Isn't One Way to Do This...

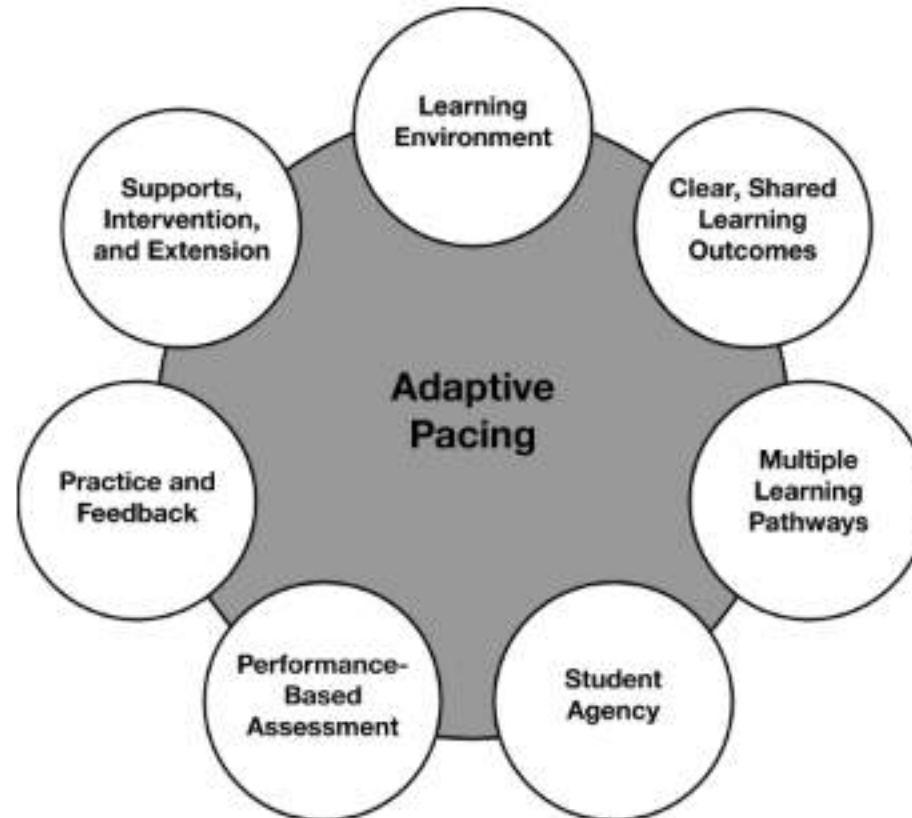


Key CBE Initiatives	Initiative Summary	CPS Core Values	Schools Participating
Extended Learning → Mastery Courses	Additional instructional time for students that are not yet proficient.	 	Juarez Disney Brooks Lindblom
Extended Learning → Enrichment and Acceleration	Opportunities for students to participate in credit bearing accelerated courses, college and AP prep over the summer.	 	Brooks Phoenix Military Lindblom
Increase Dual Enrollment Opportunities	Forge and strengthen relationships with higher education institutions to offer more options for college credit	 	Juarez
SEL Integration	Targeted coaching and professional development to build teacher capacity to better integrate SEL		Juarez Brooks Southside York, Lindblom <b>**Pilot wide in SY21</b>
Adaptive Pacing	Seven key elements of effective instruction to support student choice and academic intervention		All CBE schools

# Balance Between Alignment and Autonomy...



## Adaptive Pacing Tool



**Description of Tool:** Integrating the best practices below will support students as they learn essential content, skills, and knowledge and enable them to work at a pace that best suits their unique needs and learning styles. Please refer to the Implementation [planning template](#) for more guidance and support on how to best utilize this tool.

Characteristics of Adaptive Pacing	Indicators
<p><b>Learning Environment:</b> The learning environment is intentionally designed to support student agency.</p>	<ul style="list-style-type: none"> <li>❑ Tools and materials are readily <a href="#">accessible</a> to students</li> <li>❑ There are clear routines and procedures. Students know what is expected, when and why</li> <li>❑ There are positive relationships between the teacher/s and the students</li> <li>❑ There are positive relationships between students</li> <li>❑ Students collaborate with each other throughout the learning process</li> <li>❑ The classroom can be configured in different ways to best fit the task at hand</li> <li>❑ The learning environment evolves and adapts with students' needs</li> </ul>
<p><b>Clear, Shared Learning Outcomes:</b> The learning outcomes are shared and internalized by teachers and students. These outcomes anchor and guide the choices and pace of instructional process.</p>	<ul style="list-style-type: none"> <li>❑ There are clear descriptions of what success looks like</li> <li>❑ The learning outcomes are clear--long-term (e.g., graduation standards) and short-term (learning objectives)</li> <li>❑ <a href="#">Scoring criteria</a> are created for each <a href="#">performance indicator</a></li> <li>❑ The materials and activities align with the <a href="#">learning objectives</a></li> <li>❑ Students can explain how tasks align to learning objectives</li> <li>❑ Students can use the standards and learning objectives to reflect on their own progress and set goals for growth</li> </ul>
<p><b>Multiple Learning Pathways:</b> There are varied pathways of learning and pacing available to students leading to common ends.</p>	<ul style="list-style-type: none"> <li>❑ Common <a href="#">scoring criteria</a> is used to assess student learning regardless of the <a href="#">learning pathway</a></li> <li>❑ Pre-assessments are used to establish baseline data about students strengths and needs</li> <li>❑ Materials selected for instructional activities accommodate a variety of learners (are in written, oral, visual modes; are at varied reading levels, etc.)</li> <li>❑ Unique learning experiences are offered for students depending on their needs and interests</li> <li>❑ Students can work/move through learning activities independently, when appropriate</li> <li>❑ Students have choice over the assessment they will use to demonstrate <a href="#">proficiency</a></li> <li>❑ Student and teacher co-create an action plan that leads to <a href="#">proficiency</a> of performance indicators that will be assessed</li> </ul>
<p><b>Student Agency:</b> Students are able to take ownership and responsibility for their learning and the pace at which they learn.</p>	<ul style="list-style-type: none"> <li>❑ <a href="#">Self-advocacy</a> and awareness skills are explicitly taught</li> <li>❑ Habits of work are explicitly taught</li> <li>❑ Students have multiple methods for overcoming a problem/obstacle</li> <li>❑ Students can communicate when and what type of support they need.</li> <li>❑ Students set goals to guide and pace their learning</li> <li>❑ Students monitor progress of learning and goals</li> <li>❑ Student can communicate learning and behavioral expectations (or knows where to look to find that information)</li> </ul>



	<ul style="list-style-type: none"> <li>❑ Students make meaningful choices about their learning and are taught how to make those choices well.</li> </ul>
<p><b><u>Performance-Based Assessment:</u></b> Assessments are designed to provide students with an opportunity to apply knowledge and skills in a way that aligns to their interests.</p>	<ul style="list-style-type: none"> <li>❑ Skills or knowledge students will demonstrate through the task (Graduation competencies and performance indicators) are clearly identified</li> <li>❑ <u>Scoring criteria</u> clearly defines levels of <u>proficiency</u> and are shared with students in advance of assessment</li> <li>❑ Habits of work are assessed separately from academic knowledge and skills</li> <li>❑ Assessment is culturally relevant and provides opportunities for student choice</li> <li>❑ Assessment requires higher-order thinking: application, analysis, evaluation or creation in alignment with the indicators being assessed, or the use of complex or novel sources or texts</li> <li>❑ Students have multiple methods of assessment</li> <li>❑ Teachers are calibrated on quality of assignments &amp; student work</li> </ul>
<p><b><u>Practice + Feedback:</u></b> Opportunities to practice of essential skills and knowledge are provided throughout a unit or course. Feedback is provided to help adjust student pace and performance throughout the instructional process.</p>	<ul style="list-style-type: none"> <li>❑ Instructional activities support student understanding of learning targets, where they are in relation to the targets and how they can make progress toward targets</li> <li>❑ Teachers use formative assessments on learning targets to give students feedback that is timely, specific, and actionable</li> <li>❑ Students are taught how to give, interpret, and use feedback in their learning</li> <li>❑ Students use feedback data to reflect on their progress and set goals</li> <li>❑ Students revise work (as time and resources allow) to demonstrate growth and competency</li> <li>❑ Students practice applying complex skills over time within and across disciplines</li> </ul>
<p><b><u>Supports, Interventions and Extensions:</u></b> Academic supports and interventions are integral to achieving equitable outcomes and ensuring teaching and learning is responsive and rigorous for ALL students.</p>	<ul style="list-style-type: none"> <li>❑ Data is used from formative and summative assessments to determine differentiated supports and interventions.</li> <li>❑ Data is used from formative and summative assessments to provide opportunities for extension/deeper learning</li> <li>❑ Clear retake and reassessment policy</li> <li>❑ Students have multiple opportunities to demonstrate <u>proficiency</u></li> <li>❑ Small-group and one-on-one instruction used to support and extend student learning.</li> <li>❑ Students have the opportunity to begin the next level of competencies within your course</li> <li>❑ <u>Trauma-informed</u> practices are used to support students' learning</li> </ul>

# The Role Central Office Can Play

- ❑ Seek internal and external funding to support the transition to CBE
- ❑ Move barriers to innovation out of the way
- ❑ Help schools set guidelines and expectations for CBE



# Launched SEL Integration Support Through Collective Impact



**Nearly \$4 Million Investment Will Expand Student-Centered Learning**

*Funding Supports Partnerships in Chicago, Dayton (OH),  
Lehigh Valley (PA), and Memphis (TN)*



- Thrive Chicago, Communities in Schools, and Chicago Public Schools received funding to support SEL skill growth in students in and out of school
- The CPS CBE pilot now provides SEL Integration supports to schools via a train the trainer model



# Leveraged Internal Funds for Better Student Outcomes...

## Juarez Academy-Summer Extended Learning



**Freshmen  
Graduating On Track**



**Students  
Graduating in  
Five Years**

Juarez SY19	# of Calculated Grades in the System by end of Semester 1	% of Proficiency at Semester 1	# of Students Not Yet Proficient by end of Semester 1	% of Proficiency by end of Semester 2	# of Students Not Yet Proficient by end of Semester 2	% of Proficiency after Summer Learning
Full-school Student Proficiency Data	11145	84.6%	1719	89.6%	1166	94.3%



## CBE Requirements for Participation

[cps.edu/cbeimplementation](http://cps.edu/cbeimplementation)

Competency-Based Education (CBE) enables schools to prepare **every student** for success in college, career, and civic life. Grounded in our belief that **equity is a moral imperative**,<sup>1</sup> CBE holds every student to rigorous academic standards that emphasize the higher-order academic, social, and emotional skills that 21st-century jobs require.<sup>2</sup> With new flexibility from the “constraints of seat time,”<sup>3</sup> CBE replaces time-based schooling with learning-based schooling.<sup>4</sup> In addition to more transparent communication about student learning, CBE schools support students’ learning needs through strategic structural changes (e.g., new bell schedules, reassessment policies, flexible support periods, standards-based grading).

To be eligible to participate in the pilot each school should have the following:

### 1. Know your Why

- ↳ Have a clear “why” for implementing CBE and how it addresses equity within your school
- ↳ Make a five-year commitment to piloting CBE

### 2. Internal Support

- ↳ Signatures from each Department Lead and teacher that will be implementing CBE
- ↳ Signatures from School LSC
- ↳ Signature from the Network Chief (if not an ISP)
- ↳ Three CBE Leads Identified
  - ↳ Principal or Assistant Principal
  - ↳ Two Teachers
  - ↳ One Department Lead

### 3. Foundational Knowledge (implemented one of the below school-wide)

- ↳ Standards-Referenced Grading
- ↳ Standards-Based Grading
- ↳ Personalized Learning
- ↳ Proficiency-Based Learning

### 4. Commitment to the Current and Future CBE Structures

- ↳ [Guiding Principles](#)
- ↳ [CBE Framework](#)
- ↳ [CBE Grading and Calculations Scale](#)
- ↳ [SEL Integration](#)
- ↳ Aligned Graduation Competencies Across All CBE Schools

### 5. Commitment to Fully Participating in Our CBE Learning Community

- ↳ Steering Committee Meetings
- ↳ Principal Retreats
- ↳ CBE Convenings
- ↳ CBE Conferences
- ↳ Attend ALL Mandatory Professional Development

### 6. School Profile Benchmarks

- ↳ 2 or Above SQRP Score
- ↳ 5 Essentials Survey Data
  - ↳ Moderately Organized or Above 5 Essentials Score
  - ↳ Neutral or Above Leadership Score

<sup>1</sup> [https://cps.edu/About\\_CPS/Overview/Pages/equity-science.html](https://cps.edu/About_CPS/Overview/Pages/equity-science.html)  
<sup>2</sup> <https://cps.edu/equity-science/implementation/competency-based-education/competency-based-education-at-the-future-report.pdf>  
<sup>3</sup> [https://cps.edu/About\\_CPS/Overview/Pages/Competency-Based-Ed.aspx](https://cps.edu/About_CPS/Overview/Pages/Competency-Based-Ed.aspx)  
<sup>4</sup> [https://cps.edu/About\\_CPS/Overview/Pages/Competency-Based-Ed.aspx#the-benefits-of-cbe](https://cps.edu/About_CPS/Overview/Pages/Competency-Based-Ed.aspx#the-benefits-of-cbe)



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## Questions schools should answer with your school community

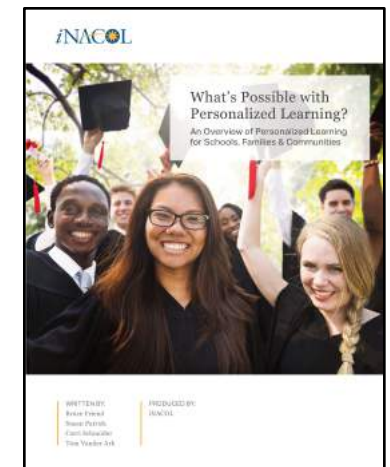
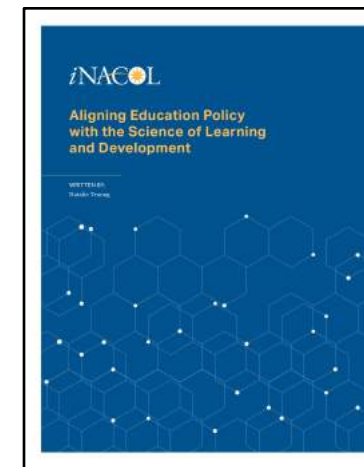
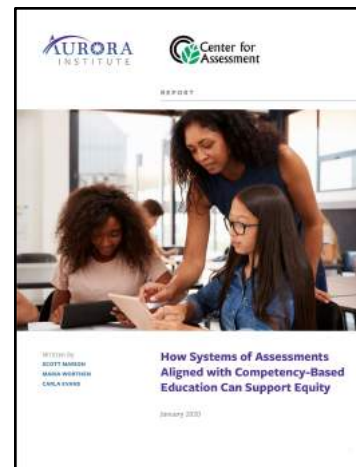
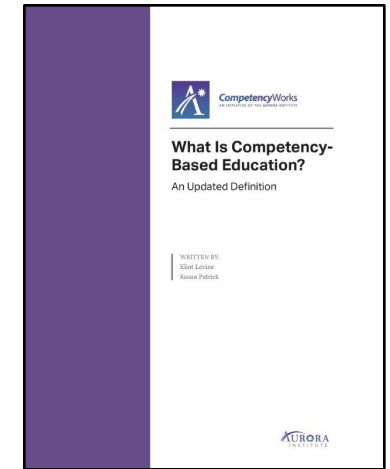
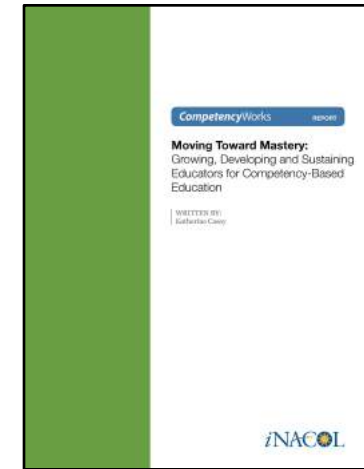
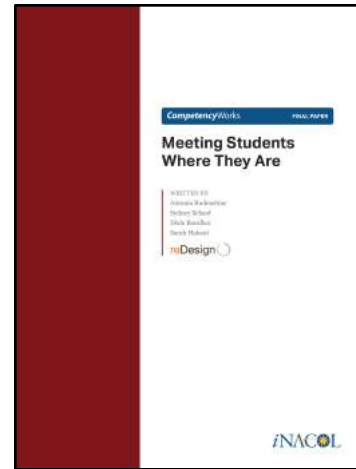
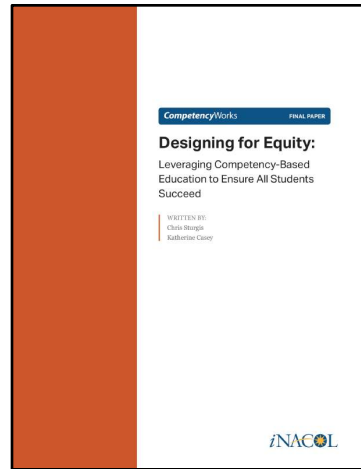
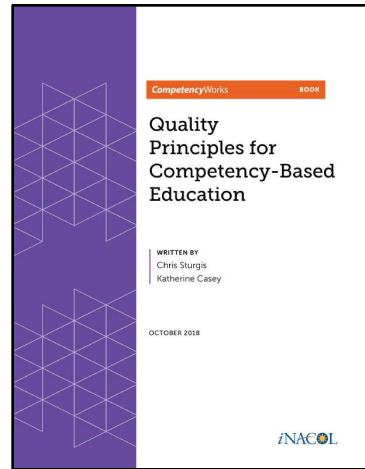
1. How does CBE align with your school mission and vision?
2. How does CBE address an equity challenge within your school?
3. How will you build a climate and culture of CBE at your school?
4. What has happened to get buy-in thus far?
5. What experiences will students need to become academically and adaptively proficient?
6. What partners will help you bring your CBE vision to fruition? Do you currently have a working relationship with these partners? Are these partners committed to implementing CBE practices?
7. How will CBE enable your students to connect to post-secondary opportunities? How will CBE unlock more opportunities for students to participate in AP courses, Dual Credit and Dual Enrollment, and internships?
8. What will you do to increase the commitment and investment in CBE within your school?
9. How will you track and monitor the fidelity of implementation of CBE at your school?



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# Aurora Institute Resources



# Aurora Institute Blogs

BLOGS

## News & Insights for the K-12 Personalized, Competency-Based Learning Community

Sharing trends, analysis, and lessons learned to build knowledge on the future of teaching and learning practices and policies in K-12 education. Subscribe to our [newsletters](#) to stay up to date.



### EDUCATION DOMAIN BLOG

## Profile of a Graduate to Redefine Student Success for the Future

May 4, 2020 | [Alexis Chambers](#), Natalie Truong

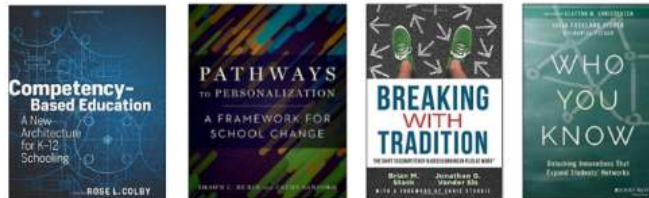
### CompetencyWorks

## What's New in K-12 Competency-Based Education?

May 5, 2020 | [Eliot Levine](#)

# New Resources and Future Directions in Competency-Based Education

COMPETENCYWORKS BLOG



# Competency-Based Education Across America

COMPETENCYWORKS BLOG

## South Dakota

### Harrisburg School District (2019)

Part 1 – District-wide Transformation in Harrisburg, South Dakota

Part 2 – Littles, Middles, Molders, and Olders – Multi-age Learning at Journey Elementary

Part 3 – Habits of Mind and Learning New Ways of Learning at Journey Elementary

## Vermont

### Montpelier Public Schools (2016)

A Conversation with the Two Mikes from Montpelier

## Wisconsin

### Kettle-Moraine (2017)

Part 1 – Kettle Moraine: Where the Future of Education is Being Created Student by Student

Part 2 – Kettle Moraine: How They Got Here and Where They are Going



# Your Next Steps Toward Competency-Based Education

Please enter in the chat box:

- One step you want to take toward deeper implementation of CBE in your school, district, or organization
- Supports or resources that would help you accomplish that



# Q&A

**Please type your questions in  
the chat box.**



# Stay Connected

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